



Driving Positive Change

by connecting people, ideas and resources



HAMILTON
COMMUNITY
FOUNDATION

For Hamilton, For Ever

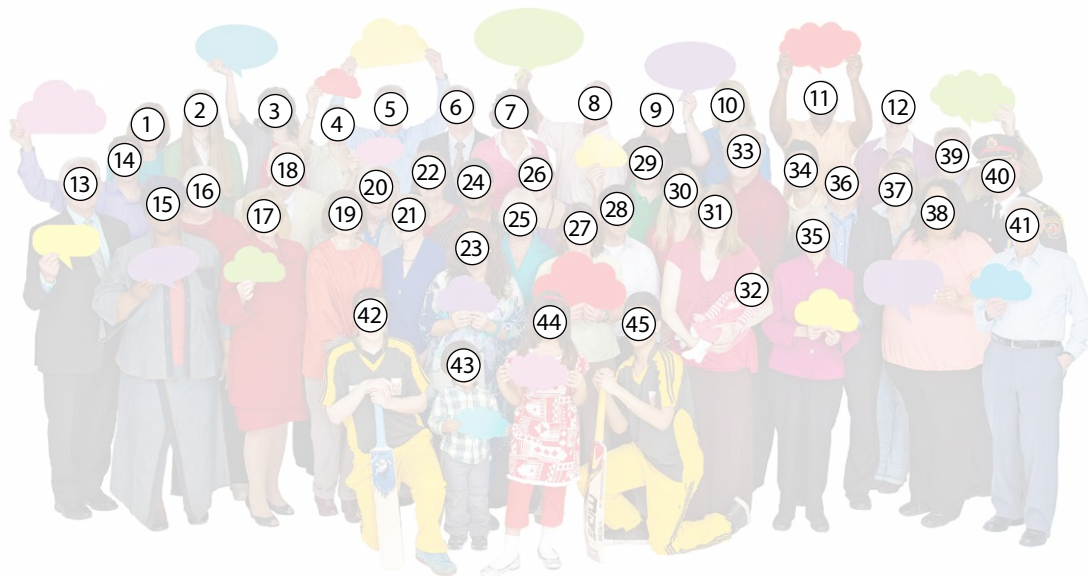
Annual Report 2012-2013

On the Cover

Donors, neighbours, volunteers, educators and students, artists and environmentalists, business people, charities, health care professionals, media, retirees, citizen leaders, kids, parents, seniors... and so many more. Each person on the cover plays multiple roles in our community and with Hamilton Community Foundation. Together with hundreds of other Hamiltonians, their voices and ideas help HCF drive positive change toward a vibrant, inclusive Hamilton.

45 people, 90 seconds, lots of fun... take a quick peek behind the scenes at the making of HCF's annual report cover. Go to: <http://www.youtube.com/hamfdn> and click on "Driving Positive Change"

Cover Photography: Roy Tlmm
Art Direction: Sylvia Toffoletti, Pier 8 Group



Cover Photo:

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Vision

A vibrant, inclusive Hamilton.

Mission

To drive positive change by connecting people, ideas and resources.

What We Do

We drive positive change by:

- Helping people give in a way that has meaning to them and impact in the community.
- Supporting all aspects of community life through grants and financing to a wide range of charitable organizations and initiatives.
- Engaging in community leadership by bringing people together to address priority issues that affect Hamiltonians.

Message from the Board Chair and President & CEO

Driving positive change



Paul Gibel
Board Chair



Terry Cooke
President & CEO

We are pleased to report on an outstanding year for Hamilton Community Foundation – leading off with the visit from His Excellency Governor General David Johnston and concluding with the most positive overall financial performance of the last several years, resulting in assets now totaling \$137 million and, most exciting, cumulative lifetime grants of \$75 million!

We are proud of the steps we have taken this year to use more of our assets “to drive positive change” in line with the dynamic new mission and vision that our Board approved during the year. The Foundation has advanced significantly on impact investing, with assets of \$39 million now committed to earning both social and financial return. We have expanded our community leadership role, engaging new partners in addressing priority issues for Hamilton, and we have expanded our reach to enable more people to experience the power of philanthropy in strengthening Hamilton.

A year end always means transitions. We thank retiring Board members Cheryl Jensen and Demetrius Tsafaridis for their contributions. In particular, we

would also like to express our gratitude to Terry Yates, FCA who has retired, after long and outstanding service, from his role as Chair of the Audit Committee. Thank you, Terry, for your expertise, wisdom and passion for HCF and for Hamilton.

As we move forward on our mission of driving positive change, we are constantly mindful that none of this work would be possible without the many donors and community partners who share the vision of a vibrant, inclusive Hamilton – people like those represented on our cover. To all our supporters in every capacity, we thank you for all you have done and continue to do and, especially, for your trust in Hamilton Community Foundation.

Paul Gibel
Chair, Board of Directors

Terry Cooke
President & CEO

Message

Strategic Plan Highlights

Last year, Hamilton Community Foundation's Board of Directors finalized a new strategic plan for 2013-2016. Within the context of a new vision and mission, and based on community consultation about the city's needs and the roles for which HCF is uniquely positioned, four strategic goals were adopted. The Foundation's plan is to maximize community impact by:

- Increasing the resources directed toward achieving our mission.
- Developing alliances and partnerships that advance our mission.
- Ensuring operational excellence.
- Strengthening our reputation for excellence and leadership.

In line with these goals, here are some highlights from last year:

- Increased fund and giving options available to donors.

- Launched the Women 4 Change initiative to increase the capacity of women as philanthropists and have a positive impact on the lives of women and girls in Hamilton.
- Successfully partnered with Human Resources Development Canada and local community organizations to develop a response to young, first-time moms who have graduated from Hamilton's Nurse Family Partnership Initiative.
- Launched a feasibility study into the potential for a broad-reaching program, similar to the "Promise" programs in the U.S., with the goal of increasing access to post-secondary education for more young Hamiltonians.
- Undertook a study on the relationship between income and school performance in Hamilton as a contribution to the discussion on Secondary Program Strategy within the public school board.

- Conducted an external audit of diversity and inclusion at HCF to measure progress and effectiveness of our efforts in this area since the first audit in 2008.
- Invested \$25 million as a pilot for socially responsible investing in the public market.
- Approved investments of \$2.25 million of a total \$7.0 million earmarked for direct impact investment.

We look forward to reporting back on the progress of the plan and its contribution to a vibrant, inclusive Hamilton.

2013 By the Numbers

Donations received: \$5,906,434

Grants approved: \$5,157,291

Number of donors: 1,594, up 225% from last year

Community leadership project expenditures: \$358,921

Operating expenses: 1.6% of average total assets

Investment returns: 10.9%

Donors – Family Fund Provides Arts Opportunities



The John and Esther Marshall Fund continues the family's tradition of support to the arts.

John and Esther Marshall's four daughters remember the arts as central to their growing up – family day painting at Dundas Valley School of Art, Hamilton Philharmonic concerts, tagging along on their mother's docent tours at the Art Gallery of Hamilton – and they recognize the lifelong value of that early exposure. Through the John and Esther Marshall Fund, they are providing similar opportunities to children in Hamilton today.

Siblings Ann, Claire, Mary and Janet work closely with Hamilton Community Foundation staff to make grants from the fund their father established in memory of their mother in 1995 and passed down to them on his death in 2003.

They support the organizations Esther and John favoured, but they have also branched out to fund priorities identified by HCF.

“The Foundation has been superb in giving us options to consider,” says Janet. The sisters are attracted to projects that expose low-income children to the arts, like hands-on summer arts camps and artist-in-the-classroom programs. They feel their parents would have appreciated that direction too.

“Our parents loved the arts and they enjoyed contributing time and resources to the arts community in Hamilton,” says Ann. “We want to make sure that continues.” Now that the family is scattered across Canada, the fund is “an anchor back to the Hamilton community where we grew up,” adds Mary.

“Dad was so pleased to have established this fund in memory of Mum,” says Claire. “We're very, very pleased to continue it.”

Donors – Broadfoot Circle Promotes Rotary’s Legacy

The Rotary Club of Hamilton (Downtown) has always found innovative ways to support the community. It was the first Rotary club in the area to establish a permanent endowment fund – the Forever Fund – to allow Rotarians to make an impact today and in perpetuity. The Forever Fund’s principal is preserved to generate income for grants. Some contributors make gifts now, some pledge gifts through their estates, and some do both.

“The Forever Fund gives Rotarians and others the opportunity to make sure our Rotary club has lasting impact,” says Cynthia Janzen, the fund’s co-chair. “That is very compelling in this age of throw-away.”

In 2012, grants were made to both local and international projects with income from the Forever Fund.

In another innovation, the Rotary Club launched the “Broadfoot Circle” to recognize people who let Rotary know that they have

planned an estate gift to the Forever Fund. Of the club’s approximately 130 members, 35 individuals of all ages have so far promised legacy gifts and are members of the circle.

Julie Shea attended the 2012 reception honouring Broadfoot Circle inductees. Her late father John Shea’s bequest was the first received into the Forever Fund.

“I am inspired by the many people, like my father, whose legacies continue to support our city,” she says.

The Forever Fund was established at Hamilton Community Foundation in 2006. The Rotary board recommends grants, while entrusting the fund’s management and administration to HCF.

“It was natural to think of Hamilton Community Foundation when we established the fund,” says Cynthia Janzen. “Rotary couldn’t be more pleased with the partnership.”



John Shea, with wife Joyce, is a Broadfoot Circle member through his bequest to the Rotary Forever Fund.

Donors – Martin Foundation Joins HCF

“Hamilton Community Foundation is the perfect home for the Martin Foundation as we transition to a new phase,” says family member Rosalind Johnston. “The legacy of the Martin family, and the Martin & Martin law firm, continues in Hamilton with this step.”

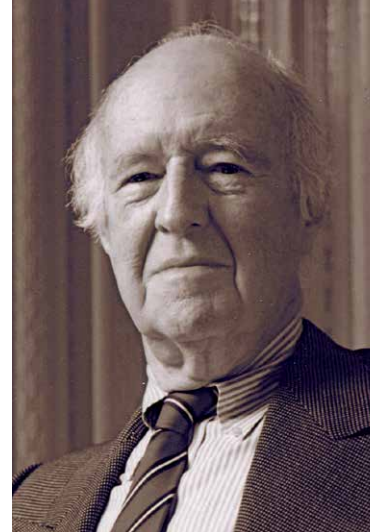
Argue Martin and Hubert Martin (Rosalind’s uncle and father respectively) were partners of the venerable Hamilton law firm and established the Martin Foundation in 1968 to support charitable causes. Rosalind was a director of the foundation for more than 30 years, along with Argue’s son-in-law, the late Peter Richardson, and Martin & Martin law partner (now retired) Mary Lou Dingle.

“My father and uncle often favoured organizations that were just starting out,” Rosalind says, “and we concentrated on this area because of our roots in Hamilton. They felt an obligation to give back to the community in many ways.” Over the years, the Martin Foundation has supported hundreds of local organizations in the social services and the arts.

Hamilton Community Foundation was a natural choice as the Martin Foundation considered succession planning. Argue Martin was a founder and first president of HCF and Hubert was also a strong supporter.

“Dad would have loved this arrangement,” Rosalind says of the move to HCF in 2012. “He was a very forward-thinking man.”

Rosalind now sits on the advisory committee for the fund at Hamilton Community Foundation and has input into the grantmaking decisions. But the administrative work is handled by HCF. “This is a perfect solution for the future,” she says. “We used to spend hours poring over requests. Now,



The Martin Foundation Fund at HCF will continue the charitable legacy established by law partners and siblings Argue Martin (left) and Hubert Martin (right) in 1968.

Hamilton Community Foundation handles all the applications and paperwork, but we continue to have input into how the money is spent. I’m thrilled.”

Donors – Women 4 Change: Increasing Impact Through Collective Giving

They vary in age, life experience and many other ways, but all the contributors to the Women 4 Change Fund share one goal: to become more effective philanthropists and have a greater impact on the lives of women and girls in Hamilton.

The group, which has quickly grown from ten founders to more than 38 individuals and one service club, is experienced in community service.

“All the women have been immersed in community organizations in one way or another,” says Beth Webel, one of the group’s founders and now its advisory committee chair. “We’ve all been working at the grass-roots level, but at the same time feeling there must be a way to approach philanthropy differently, to have a deeper impact on the persistent issues we see in Hamilton.”

To address this, Women 4 Change gives participants the opportunity to learn about how local issues affect women and girls, and what is required to bring about long-term change. In addition to learning, they pool

their charitable giving, making larger grants possible to support change initiatives.

The ten founders are encouraged that the model has caught the imagination of others so quickly. “This is a growing circle of women of different backgrounds and ages who believe in the power of the group to spark innovative thinking about community issues,” says Beth Webel. “It’s exciting.”

“It is a privilege for the Foundation to engage this remarkable group of women in a purposeful, shared conversation about philanthropy and how to achieve long-term impact with their giving,” says HCF’s Vice-President of Philanthropic Services, Sheree Meredith. “We are learning from them and with them.”

New contributors are welcome.

Ten Founding Members

Front: Beth Webel, Chair
Second Row: Sandy Schwenger, Lori Dessau Tauber, Renate Davidson, Susan Goodman, Sandra Stephenson
Third Row: Annette Aquin, Lisa Dalia, Sheree Meredith, Kathryn Lakin



Grants – Vision Screening Helps Students See Success



“All children must have vision screening,” says Dr. Kourosh Sabri, ophthalmologist at McMaster Children’s Hospital. “Investing in their vision is investing in their future.”

When public health nurse Laura Laverty learned that children at the downtown elementary school where she works weren’t having their eyes tested, she came up with a solution – bring the eye doctors to the students.

Dr. David Higgins, president of St. Joseph’s Healthcare, became an early champion. “Some of these students have significant vision problems but they may not have a family doctor, they live in an area that’s essentially deprived of vision services and they end up going right through school never being assessed.”

He suggested framing the project as a research study, with results providing evidence of need. The key, though, was to give the children glasses. “The data is important,” he says. “But we’ve got to make sure the kids get what they need.”

Screening started at five lower city elementary schools last December. Of the more than 1200 students screened, almost a quarter (22 per cent) were referred to McMaster for further testing. Preliminary results suggest that, of approximately 100 students seen at Mac so far, 40 percent need glasses. Three students were found to be legally blind in both eyes.

Partnerships underlined the study’s success. McMaster Children’s Hospital ophthalmologist Dr. Kourosh Sabri led the study, the hospital provided the testing clinic, and Mac students were trained to do the screening. Topcon loaned screening equipment, school board personnel arranged space and buses, and Jones Optix donated expertise to fit the children. HCF supported buying glasses – since joined by the public school board – and have brought the program a step closer to sustainability by helping to fund the purchase of screening equipment for next year’s program.

“We’re bringing the unlinked parts of the system together to deliver health care,” says David. For Laura, it’s about helping students overcome barriers to education. “To me, education is huge. Children can’t read if they can’t see.”

Fast Fact

- 80% of classroom learning uses the eyes.
- 1 in 6 children have some form of vision problem.

Source: Ontario Association of Optometrists:
http://www.optom.on.ca/outreach__education/eye_see_eye_learn/what_is_eye_see_eye_learn

Grants

Grants – Barbecue Serves Up a Side of Community Connection

To see the real benefits of South Sherman's neighbourhood barbecue, you've got to think outside the bun.

Of course the barbecue fed a lot of people – but its true impact lies in the relationships that were built among newcomers and old timers alike. “It's like the opener in sales,” says resident Rebecca Doll, who helped organize the event. “It introduces people to being involved and being connected. It's outdoors and free, so it's really easy for people to participate.”

The barbecue is just one of hundreds of neighbourhood-led projects funded through HCF's small grants over the last decade. One of the first of its kind in Canada, it is based on the philosophy that all citizens should have input into their community's development. Annually, each of HCF's hubs has \$5,000 available for residents to develop and implement projects most meaningful to their neighbourhood, and to engage fellow residents as a result.

Fast Facts

- South Sherman has been a focus neighbourhood of HCF's Tackling Poverty Together program since 2008.

“The event was planned by neighbours, hosted by neighbours and fed neighbours,” says community development worker David Derbyshire. “The small grants program is a great tool for engagement. It builds resident capacity to make a difference and gives control back to the community.”

At South Sherman's barbecue there was something for everyone, from Halal to gluten-free. Bouncy castles kept the kids hopping, information booths helped residents learn more about neighbourhood services and those in search of shade could head inside St. Giles Church to vote on their priorities for the neighbourhood action plan.

Volunteers were critical to the success of the day, including some who had simply attended events in the past. “They went from involvement to ownership,” says Rebecca. “Those may seem like small changes, but five of those every summer will make a difference.”

“Because of the HCF funding, anyone in the neighbourhood could step up and help, not just the people who could financially support the project,” says Rebecca. “It democratizes that possibility.”



When people know others in their neighbourhood, their lives change, says resident Rebecca Doll. “Not everyone wants to come to a meeting but a free barbecue is a great way to bring people in.”

Grants – Helping Youth on the Road to Wellness



Nurse practitioner Sue Grafe staffs two pilot high school clinics that help reduce barriers to mental health services for Hamilton teens.

It's described, at least on paper, as a mental health program. But for the high school students seeking help, the first visit is often about something low-risk and straightforward – a sore throat or a sprained ankle.

Nurse practitioner Sue Grafe works part-time at the clinics, one at Sir John A. Macdonald and the other at Cathedral. Once students know it's safe, they'll open up about other issues, she says. Depression. Anxiety. Bullying. Their experiences as newcomers to Canada.

According to Community Foundations of Canada's national Vital Signs report, some 3.2 million Canadian 12- to 19-year-olds are at risk for developing depression, yet three out of four children and youth who need specialized treatment services do not receive them.

"Provincially, one in five students has a mental health problem," says public school board trustee Judith Bishop. "At one of Hamilton's schools, 31 per cent of students don't have a family doctor. They tend to be high users of the emergency healthcare system, and that's not the best care for these kids."

"I think there's a disconnect between the need and the resources of the community when it comes to adolescents," says Sue. "There are

just so many barriers to navigate. We're filling the gap between what they need and where they need to go."

The pilot program started in September and was busy from the beginning – one school had 81 visits at nine half-day clinics. Partnerships with McMaster's School of Nursing, Newcomer Health and the school boards have created a strong foundation. With HCF's support, the pilot will continue until school ends. "To be able to carry on until the end of exams is very important," Sue says. "That's the students' time frame."

The program goal is to connect the students to the larger healthcare system. "It's not about setting up a separate, parallel service," says Judith. "We want this to be linked and integrated." Sue agrees. "We're opening doors for students. We're establishing the connections that will help them achieve in the long run."

Fast Fact

- 1 in 10 Hamilton youth aged 12 to 19 rate their mental health as fair or poor – more than twice the provincial average.

(SPRC report "Seeking Better Outcomes for Youth in Hamilton" 2011)

Grants – Staff Training Helps Residents March to the Beat of their Own Drum

For long-term care residents with dementia, actions speak louder than words. That's why a variety of training opportunities are helping staff at Regina Gardens interpret the language of behaviour and provide residents with opportunities for creativity and self-expression.

“We're teaching staff to be detectives – to learn why someone is acting a certain way and then to change the situation to help the resident,” says Joanne Chalifour, director of operations at the Alzheimer Society of Hamilton Halton.

Supported by an HCF grant, the plan is to train everyone, from the dishwasher to the executive director, in Gentle Persuasive Approaches in Dementia Care. Key staff in the secure unit have also attended more

Fast Facts

- More than 70 per cent of Ontario's long-term care home residents have Alzheimer's disease or other dementia.
(Alzheimer Society of Ontario)
- 45 per cent of long-term care home residents in Ontario show responsive (aggressive) behaviours.
(Long Term Care Innovation Expert Panel)

intensive training. Both education programs give employees the tools to respond to the increasingly complex needs of residents. Training has helped staff refine care plans, consistently manage behaviours and become a resource for family members and each other.

Recreation staff have also been trained to lead drum circles – a very “hands-on” way to connect with lower functioning residents.

Gail Jaggard, programs and support services manager at Regina Gardens, has witnessed the power of the drums to engage residents who may otherwise struggle to communicate. Within the circle, they take turns leading and following, drumming and listening. It's an opportunity to both create and share.

Some participate in one-on-one “jam sessions” with staff – a strategy that's proven particularly useful for residents who don't engage well in the structured group and those who are agitated or upset. “You've turned that frustration or anxiousness into purposeful movement,” says Gail.

The success of all the training lies in increased understanding. “Once we learn what people with dementia are experiencing,” says Joanne, “we can better support them.”



Warm weather brings drummers outside and during the winter the sound fills the hallways. “We're reaching so many more people than the 15 or 20 in the circle,” says Gail Jaggard of Regina Gardens. “Everyone feels the beat of the drums.”

Driving Positive Change Through Community Leaders

HCF embraces its role as a community leader. Mobilizing our knowledge, assets and relationships, we monitor emerging community issues and opportunities and take action to foster a vibrant, inclusive city. Our leadership over the past year includes:

Nurse Family Partnership

The Nurse Family Partnership (NFP) is an intensive evidence-based program that puts new mothers together with a public health nurse from pregnancy through to the child's second birthday. It has proven to improve health and social outcomes for low-income mothers and their children. HCF has been a funder of this program since 2008, and over the last year further leveraged its contribution with additional funds through partnerships with Human Resources and Skills Development Canada (HRSDC), the City of Hamilton, Affiliated Services for Children and Youth, as well as through engaging additional donors.

While the Foundation's funding is directed to expanding the NFP, HRSDC has committed matched resources to investigate and address

the needs of the children graduating from the program at age two. Ultimately this collective investment should ensure that more young parents and their children can access NFP and enhance the co-ordination and comprehensiveness of services available in the community for young low-income families.

The Promise

The Promise is a community-wide program that originated in Kalamazoo, Michigan to provide post-secondary support to students who graduate from the city's publicly-funded schools. It has since been undertaken by a number of other U.S. cities. In 2011 HCF identified this program as a major philanthropic initiative with transformative potential, and began an informal exploration of what a similar program could mean for Hamilton. This included attending the PromiseNet conference to learn from cities

who have implemented the program, along with local educational partners.

Last year, based on this preliminary study, and with the support of two donors, HCF engaged consultants from the W.E. Upjohn Institute, a non-profit independent research organization



who are the leaders in scoping, modeling and implementing Promise programs. Over the winter, the consultants have been gathering input from key stakeholders across all sectors, to consider the type of program that would be both appropriate for Hamilton in terms of the changes desired for the community and realistic in terms of the environment and resources available. Their report and recommendations are expected in early fall.

Building Healthy Neighbourhoods

The Foundation's poverty reduction work looks at enhancing capacity in challenged communities and also considers the impact of public policy to create healthier neighbourhoods throughout the whole city.

Last summer, as part of its community knowledge role, the Foundation spearheaded a tour for local institutional leaders from education, local government and media to learn from the experience of two U.S. communities on policies designed to create mixed-income neighbourhoods and schools. In addition, the Foundation also undertook a

study on the relationship between income and school performance in Hamilton to examine the principles learned within a Hamilton context. The tour and the knowledge gained was shared with citizens in a two-part Hamilton Spectator feature.

We anticipate these connections and learning will be incorporated into the community discussion on a number of fronts: first, as the public school board moves forward with its current restructuring and, second, as the city moves ahead with the development of its official plan, toward a shared goal of strong healthy neighbourhoods throughout Hamilton.

Hamilton Roundtable for Poverty Reduction

The Foundation and the City of Hamilton continue to co-convene the Roundtable which focuses on reducing and eliminating poverty through systems-level change. Over the last year, progress included leading a 13-city provincial effort to push for the reversal of cuts to Community Start Up and Maintenance

Benefits. The Provincial government responded with \$42 million in transitional funding to help individuals facing homelessness to maintain housing; \$3.19 million of this allocation was directed to Hamilton. The Roundtable hosted Senators and Members of Parliament for the first meeting outside of Ottawa of the new federal all-party poverty caucus and it continues to engage the community about the challenges of working poverty through its 'living wage' campaign. As a result of these efforts, the Hamilton-Wentworth District School Board became the first elected body in Ontario (and the largest school board in Canada) to officially become a living wage employer.

The Roundtable continues to work to shift public attitudes about poverty by sharing information and stories, and through numerous speaking engagements. A new teacher resource focused on income inequality was piloted in high schools and the development of a Speakers Bureau of people with experience living in poverty will launch this fall.

Funds & Contributors in 2012-2013

People who give to Hamilton Community Foundation share the common desire to make a difference for Hamilton, forever. Gifts to HCF are pooled and invested; investment income is the primary source for making grants.

As a Foundation donor, you can create your own fund or give to an existing one. We are pleased to work with you and your professional advisor to find the approach that meets your goals and circumstances. Please call us at 905-523-5600 or visit www.hcf.on.ca for more information.

Amounts shown reflect total accumulated gifts to each fund listed.

Community Fund/Unrestricted Funds

These funds are not tied to any specific charity or area of interest by the donor; instead, donors enable the Board of Directors to determine where grants should be directed to meet the community's most pressing needs. Gifts of any amount are welcome. Donors whose accumulated endowed gifts total \$5,000 may choose to have a named fund within the Community Fund. These funds are listed below.

Donald J. Allan Fund	103,514
Marjorie L. Allan Fund	5,000
Doris M. Allen Fund	172,918
Caroline May Alvey Fund	118,000
Frances W. Ambrose Fund	5,600
Helen Mary Archambeault Fund	25,316
Lillian Boyd Barnby Fund	10,000
Gilbert P.V. Belton Fund	175,088

Horace A. Bennett Fund	10,000
Anne M. Biggar Fund	460,327
Doreen & Gordon Birk Fund	98,409
Sandra & John Black Fund	89,214
William F. Brand Fund	8,404
Marnie & Bill Brehm Family Fund	22,000
Dorothy & Travice Broadbent Fund	7,000
Mary & Earl Brooks Fund	330,000
Ernest & Ruth Brunton Fund	18,000
Irene Caldwell Memorial Fund	10,000
Henrietta F. Campbell Fund	104,959
Donald & Alice Cannon Fund	8,150
Charlotte Cauley Fund	34,987
Dorothy Cauley Fund	78,831
M. Jessie Chagnon Fund	71,196
Harold E. Clarke Fund	86,120
Florabel Condry Fund	25,000
Cooke Family Fund	10,360
Petra Cooke Memorial Fund	20,300

Donald A. Cooper Fund	40,126
Ralph W. & Evelyn J. Cooper Fund	151,000
Robert D. Crockford Fund	12,425
Vangie M. Crosthwaite Fund	40,000
Renate & Bob Davidson Fund	9,000
A. May Davis Fund	41,598
E. Francis Dennee Fund	24,322
Alphonse Dirse Fund	48,344
Vera M. Elwin Fund	536,235
Fell Family Fund	29,065
Eleanor Foster Fund	869,072
I. Flora Frid Fund	5,000
John H. Frid Fund	546,758
Gallagher Family Fund	47,700
Margaret & William Gilmour Fund	8,380
Robert C. & L. Ann Glass Fund	60,000
Erma Z.L. Goering Fund	888,437
Alice Redman Gooch Fund	25,025
Dr. Ronald P. Graham Fund	16,814
Averil Gray & Florence Gray Fund	1,172,308
Norman & Louise Haac Fund	5,530
J.M. Walter Hahn Fund	5,000
Elizabeth Mary Hamilton Fund	30,000
Christina I. Hammant Fund	250,000
Helen Gertrude Harrison Fund	34,222
Robert J. & Joan Harrison Fund	10,266
Lulu Blanche Hart & Harry Utter Hart Memorial Fund	778,782

Mary E. Hatch Fund	116,000	Lindsay M. McLennan Fund	78,022	Bertha Savage Fund	47,806
Margaret Anne Hayward Fund	797,598	Flora L. McNeil Fund	30,165	Martha McKinnell Serrels Fund	94,682
Donald H. Henderson Fund	408,597	Jack McNie Fund	26,000	John Shea Memorial Fund	8,387
Gordon & Ethel Holmes Fund	97,572	Meredith Family Fund	11,650	Eleanor M. Smith Fund	10,000
Erie Hossack Fund	58,638	Frederick J. Mills Fund	26,189	Grace J. Smith Fund	13,030
Clare B. Hunter Fund	13,079	Eleanor Jean Milton Fund	63,610	Patricia Eileen Smith Fund	5,150
Mildred E. Hunter Fund	100,878	Alice Vera Morgan Fund	338,065	Sarah Smith Fund	230,729
Elsie M. Husband Fund	12,300	Brenda Morris Fund	5,000	William S. Sparham Fund	25,236
Francis Spence Hutton Fund	32,650	Mount Hamilton United Church		Robert George Sparre Fund	34,410
Ralph E. Ingraham Fund	16,017	Legacy Fund	20,000	The Spectator Fund	10,000
W. Jones Fund	25,920	Catherine C.H. Murray Fund	50,050	Marnie Spears Fund	15,070
William Gordon Kitchener Fund	30,000	Annie S. Nieman Fund	36,081	Ruth G. & Fred J. Spencer Fund	21,000
Lakin Family Fund	8,850	Dr. Alexander A. Numbers Fund	5,844	Leanora M. Spicer Fund	26,600
Langs Family Fund	56,781	Laurence Cholwill Patterson Fund	351,146	Evelyn & Richard Geraghty Storms Memorial Fund	25,000
Daniel T. Lawrie Fund	115,529	Stewart Philp Fund	45,000	Mabel Beatrice Studd Fund	15,000
Mabel D. Leadlay Fund	75,891	James & Mary Phin Fund	106,545	Alfred Charles & Pearl Gertrude Swanwick Fund	200,000
Elizabeth Lee Fund	11,775	Project Sunday Fund	8,771	A.H. Tallman Bronze Co. Ltd. Fund	21,790
Russell & Mae Lindley Fund	10,400	Ethel H. Prouse Fund	181,684	Vincenza Travale Fund	15,200
Dorothy I. Linfoot Fund	20,588	Charles & Catherine Ralph Fund	43,131	Margaret E. Tschetter Fund	383,739
Evelyn Patricia Lyons Fund	5,000	James D. Redmond Fund	6,033	Howard & Edna Tugman Memorial Fund	100,000
Cameron K. MacGillivray Fund	9,325	Edna E.R. Reeves Fund	78,766	Eulalia D. Wall Fund	170,977
Josephine Magee Fund	204,057	Reynolds Family Fund	130,639	West-Moynes Fund	8,500
D. Argue Martin Fund	20,340	Samuel Ringer Fund	70,586	Gladys A. Whittaker Fund	26,205
Dr. Carl Martin Memorial Fund	5,000	Edna Robertson Memorial Fund	29,000	Noreen & Seymour Wigle Fund	15,000
Kathleen L. McBride Fund	11,632,794	Royal Hamilton College of Music Faculty Fund	5,963	Marjorie Wild Fund	30,666
Robert P. McBride Fund	1,636,012	Jessie Rumney Fund	10,000		
The Samuel & Dora McFarlane Fund	14,000	Joan W. Rutherford Fund	5,000		
Brenda & Reg McGuire Fund	5,150				

Funds shown in **bold** were established in 2012-2013.

James & Irene Wilson Fund	6,000
Jack A. Winsor Fund	155,007
Anonymous and other gifts combined	1,598,716

Field of Interest Funds

These funds enable donors to designate a specific interest area (e.g. the environment, children's needs, the arts, etc.) to which grants will be made. The Board of Directors uses its discretion to select the most appropriate recipients year by year.

Ike & Shahnaz Ahmed Foundation Fund	35,400
The Alice Jean Ainsworth Memorial Fund	1,711,648
Nelson Allan Fund	141,040
The Angel Fund	117,020
Mary Lauder Cassidy Fund	126,142
Community Health, Education & Research Fund	1,054,047
Dorothy & Frank Bliss Fund	508,839
McGregor Clinic Fund	118,478
Mary S. & James P. Phin Respiratory Disease Research Fund	426,180
Giovanni & Grazia Criminisi Literacy Fund	29,935

Delaware Fund	357,656
Dougher Community Fund	2,409,200
Shirley M. Elford Gift of Today Fund	112,780
Russell I. Elman Fund	233,473
Environmental Endowment Fund	36,997
First Place, Hamilton Tomorrow Fund	236,075
Foxcroft Family Youth Fund	37,200
Betty & Jack George Family Fund	35,060
Gibson Trust / Town of Flamborough	30,885
Edward & Gladys Halloran Memorial Fund	808,885
Hambro Fund	40,000
Barbara & Bob Harwood Fund	77,672
Florence E.S. Hutton Fund	523,907
Arthur & Helena Lemon Fund	75,000
Jane C. LeWarne Fund	15,000
Antonina Lombardo Fund	145,000
Ray Lowes Environmental Fund	455,716
Marchese Health Care 50th Anniversary Legacy Fund	50,000
George & Shirley McBride Foundation Fund	1,062,576
Carolyn A. Milne Leadership Forum Fund	46,110
Note-Able Music Fund	59,030
Pioneer Energy Fund	103,800
Royal Canadian Humane Association Fund	69,233

School Sisters of Notre Dame Legacy Fund	
Jeanne Scott Fund	27,568
The Glenn & Sidney Sellick Fund	10,000
Lillian M. Shaw Fund	166,713
W. Robert & Marion S. Shivas Conservation Trust Fund	280,547
Charles & Ret Swire Fund	151,835
Fund for Underprivileged Children	438,525
The Van Dusen Fund	465,601
Joan C. Watt Memorial Fund	38,000
Women 4 Change	40,958
Women's Trust Fund	7,000
Kenneth Boothe Young & Marie Catherine Young Fund	1,294,919
Youth & Philanthropy Fund	105,008

Ontario Endowment for Children & Youth in Recreation Fund

The amounts listed include matching funds from the Province of Ontario until March 2002 to encourage the participation of children and youth in recreation.

The Emma Templeton Fund	293,116
The Mildred E. Hunter Fund	163,626
The Hamlin Family Fund	100,000
Anonymous Fund	75,624
Mr. & Mrs. Colin S. Glassco Fund	40,000

The Junior League Centennial Endowment Fund for Youth	40,000
Pioneer Energy Fund for Children & Youth	40,000
The David Gow Fund	20,000
Hamilton-Hydro Electric Company Fund	20,000
TD Bank Financial Group Fund	14,000
The Foxcroft Family Fund	12,000
PricewaterhouseCoopers LLP Hamilton Children and Youth Millennium Fund	10,500
The Deslauriers Fund	10,200
Judith & Peter McCulloch Fund	10,200
Bank of Montreal Fund for Children & Youth in Recreation	10,000
The CHML Children's Fund	10,000
The Clark Family Fund	10,000
Gallagher Family Fund	10,000
Morgan Firestone Foundation Fund for Youth	10,000
Zonta Club of Hamilton #1 Fund	10,000
Other gifts under \$5,000	90,734
Fund matched gift total	\$1,000,000

Donor-Advised Funds

These funds enable donors to recommend the charitable organizations or programs to receive grants.

Hugh C. Arrell Memorial Fund	10,638
Ella Baird & Grace Baird McQueen Memorial Fund/A.J. McQueen	24,500
W.L. Carpenter Memorial Fund	2,113,508
Michael Chamberlain Fund	165,453
Clark Family Foundation Fund	981,500
Lois Evans Natural Heritage Fund	80,000
Elham & Joseph Farah Family Foundation Fund	50,250
Fengate Community Foundation Fund	700,000
The Ron & Gina Fraser Endowment Fund	25,000
The Gilmour Fund	152,537
Tara Lynn Giuliani Foundation Fund	206,369
Lillian & Marvin Goldblatt Family Fund	200,000
Heather & Ross Hamlin Fund	8,678,151
Heels Family Vocal Award Fund	116,832
Mildred Dixon Holmes – Youth Orchestra Fund	366,278
Hutton Family Fund	
Kirkpatrick Fund	46,350
Lawyers' Legacy for Children	192,269
John & Esther Marshall Memorial Fund	218,409
The Martin Foundation Fund	1,210,583
Mayberry Family Fund	154,500
McCallum, McBride Fund	927,556

Carolyn & Paul Milne Fund	36,689
Audrey & Alan Moffett Fund	
Mark & Barbara Nimigan Fund	106,519
Kathleen C. Nolan Education Fund	34,735
John & Mary Reesor Fund	150,000
Bill & Tina Seale Fund	120,120
Ed Smee Conserver Society Environmental Fund	33,953
Stoney Creek Health Fund/ Dr. Bob & Mildred Kemp	340,837
Glen & Debra Swire Fund	45,100
Thorne Family Fund	30,012
Tran Family Fund	26,000
Karen & Peter Turkstra Family Foundation Fund	
Edith H. Turner Foundation Fund	8,279,932
Williams Family Fund	64,000
The Young Fund	40,534,900
Several anonymous funds	711,679

Designated Funds

These funds have been established to benefit specific charities named by the donor.

Douglas J. Clark Fund	100,000
Walter & Mildred Danby Fund	352,336
Frank Charles Miller Fund	1,181,994
Phenix Fund for Animal Welfare	97,631

James P. & Mary S. Phin Charitable Fund	177,575
PHOG Endowment Fund	311,220
Samaritans' Tithe Fund	244,967
United Way Fund/Kenneth R. Walsh	144,291

Scholarships and Bursary Funds

These funds assist and encourage promising students, including those challenged by education costs.

General Bursary Fund/Genevieve A. Chaney & Cordelia C. Ensign	505,233
James Darby Bursary Fund	410,301
Eugene B. Eastburn Fellowship Fund	511,438
Howard Fairclough Organ Scholarship Fund	51,922
Geritol Follies Bursary Fund	118,075
Daniel Giannini Fund	958,562
Christina Hamilton Scholarship Fund	26,234
William Allison Haynes Fund	20,700
Lee Hepner Award Fund	17,788
Mildred Dixon Holmes – Artist of the Year Fund	30,000
Russell & Elizabeth Lindley Fund	145,370
Music Bursary Fund	38,304
Rundle Foreign Study Bursary	30,104
United Nations Association, Hamilton & District Bursary Award Fund	10,080

John E. VanDuzer Scholarship Fund	27,118
Albert & Betty Walters Fund	50,488
Jervis B. Webb Company of Canada Scholarship Fund	200,000
Ross F. Webb Bursary Fund	40,000

Agency Endowment Funds

These charitable organizations have established funds to provide a source of income to carry out their work.

AbleLiving Services Inc. Mary Traini Legacy Fund	78,924
Art Gallery of Hamilton – Building a Legacy Fund	253,678
Catholic Children's Aid Society – Youth Opportunity Fund	57,666
Hamilton Naturalists' Club: Habitat Preservation Endowment Fund	150,485
Conservation & Education Endowment Fund	42,706
Ecological Research Endowment Fund	26,107
Hamilton Public Library "Library Legacy Fund"	413,491
Interval House (Hamilton) Freedom and Hope Fund	90,020

Rotary Club of Hamilton – Rotary Forever Fund	73,306
Scouts Canada, Hamilton Wentworth Endowment Fund	163,070
United Way Tomorrow & Forever Fund	1,388,191
YWCA Hamilton Endowment Fund	752,296

Administration Funds

These funds have been established to support the administration of the Foundation's community leadership, development, grantmaking and communication programs.

Cameron K. MacGillivray Fund	21,140
Ross & McBride, LLP Fund	24,609
Judith McCulloch Tribute Fund	11,041
Judith & Peter McCulloch Fund	42,538
Marjorie & Bill Nelson Fund	100,000
Thérèse & Kent Newcomb Fund	10,000
Brenda & Terry Yates Fund	99,590
Other gifts combined	12,654

Funds Held on Behalf of Others

These funds have been placed with the Foundation for long-term investment by other charitable organizations.

Burlington Community Foundation Fund	5,269,639
Children's International Learning Centre Fund	1,544
Hamilton Public Library Funds	
Capital Endowment Fund	237,290
Ketha McLaren Fund	14,800
Special Gifts Fund	462,564

Funds in Progress

Donors interested in working with HCF may choose to build their funds gradually.

Bay Area Science & Engineering Fair Fund

Robert P. Beres Fund

Board Leadership Fund
Bruce Trail Conservancy Endowment Fund
Marjorie Dell Clark Fund
Conducive Fund
Amanda Marie Cowan Memorial Scholarship Fund
CPRS Hamilton Legacy Fund
Cygnus Fund
David Davis Memorial Fund
Jeff Dickins Memorial Fund
Dream Weaver Fund
Shirley M. Elford Artist's Fund
Richard & Justine Giuliani Foundation Fund

Bruce Hamilton Family Fund
Hundred Waters Foundation Fund
Porto Family Fund
Mark Preece Family House Endowment Fund
Revolution Hope: Claire Lewis Foundation Fund
Alfred Robertshaw Memorial Fund

Flowthrough Funds

The capital and income from these funds is distributed over time.

Ambery Fund
Bay Area Arts & Heritage Fund
Bruce Trail Expedition for Kids Fund
Children's International Learning Centre Growth Fund
Marlies & Alan Clark Fund
Ellen Creaghan Fund
Farah Charitable Fund
Ron & Gina Fraser Fund
Hamilton Prosperity Fund
Hamilton Spectator Summer Camp Fund
The Hogarth Family Foundation Fund
Payne Fund
Pioneer Energy Foundation
Protecting Our Environment Together (POET) Fund

School Nourishment Fund
Social Enterprise Fund
True Sport Fund
Young Response Fund
Anonymous Funds

Life Insurance Policies

The Foundation owns and is beneficiary of life insurance policies donated by Sheila Davies, Margaret E. Gage, Diana Hogarth, Helen F. Lofthouse, Judith McCulloch, Barbara Bethune Souter, Joan VanDuzer, Ronald J. Zabrok and two anonymous donors.

Total face value: \$5,058,130

Estates and Funds under Trustee Administration

At the time of publication, the Foundation had been notified of a charitable gift (subject in some cases to the life tenancies of others) in the following estates or trusts: Alice J. Ainsworth, the Victor K. Copps Fund, James Walker Culhane, Isabel Dougher, Victor Roy Farr, John Herbert Frid, Karl Heinz Hellenbroich, Dr. C. Robert & Mildred Kemp, William Kitchener, Vincent Michael Wajar.

Contributors

*Hamilton Community Foundation
sincerely thanks the following
contributors for their gifts this year:*

Enid Aaron
AbleLiving Services Inc.
Stacey Allerton
Hank Andres
Maria Antonakos
Caroline Archer
Peter Archibald &
Dr. Lindsey J. George
Dr. Jane Aronson
Heidi Balsillie
Bay Area Science &
Engineering Fair
Geraldine Beckley
Robert Beres
Bike for Mike
John & Sandra Black
Bill & Marnie Brehm
Hazel M. Broker
Mary Brooks
Graham Browne
Bruce Trail Expedition for Kids
Ernest & Ruth Brunton
Doyle Brush
Mary Buzzell

Daniel K. Calder
Don & Helen Callaway
Ward Campbell
Canadian Association of
Gift Planners
Canadian Federation of
University Women Hamilton
Alice A. Cannon
Janet E. A. Cannon
Paul & Sara Cannon
Jane Capell
Richard & Carole Capling
James & Helen Cardwell
David G. Carr
Ursula Carr
Joyce Caygill Frid
Chafrid Holdings Ltd.
Fred & Sharon Charters
Jennifer Chivers
Benjamin J. Ciprietti
City of Hamilton
Alan & Marlies Clark
Stephen Clemens & Jill Anderson
Cathy Collins Hayman
James Conner
Connor, Clark & Lunn
Private Capital

Frank A. Cooke Sr.
Terry Cooke & Maureen Wilson
William Cooke
Dr. Justin & Jessie Cooper
Tom Cooper
Marie Copeland
Sondra Cornett
Barb Cowan
John & June Cowan
John R. Cowan
Katherine Cowan
Leona Cowan
Michael & Bonnie Cowan
Pam Cowan
R. Ian Cowan
Charles Criminisi
Donna J. Crockett
Robert D. Crockford
Margaret Cunningham
Lisa Dalia
Adrienne Davidson
Bob & Renate Davidson
Dundas & Ancaster Women's
Networking Group
Shirley M. de Leeuw
Marnie Souter Denton
Guido Di Cesare

Terry & Grace Diffey
Kevin & Karen Dore
John H. Drenth
Sandra L. Edrucht
Susan L. Eichenberger
Ann Elford & family
Murray & Elizabeth Embleton
Marion Emo
William Ernst
Lois Evans
Marion Fair
Joseph & Elham Farah
Patricia Fekete
Don Fell
Fengate Capital Management Ltd.
Deirdre Finlay
Oksana Fisher
Frank & Lydia Fitz
Brent & Sally Foreman
Ron L. Foxcroft
Bob & Margaret Freeborn
Patricia Fulton
Thomas & Joan Gallagher
The Garden Club of Canada
Jean Georgevich
Paul Gibel, FCPA, FCA
Alison Gibson

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Rick & Justine Giuliani
Robert C. & L. Ann Glass
Dr. Rajeev Goel
Matt & Sarah Goodman
Susan Goodman
W. Ian Gordon, QC
Bill Graham
Jim Griffin
Dr. John & Gillian Gunstensen
Murray & Hynda Halpren
Brian & Morag Halsey
Hamilton and Burlington
Society of Architects
Hamilton Law Association
Hamilton Lawyers' Club
Hamilton Naturalists' Club
Bruce & June Hamilton
The Honourable Mr. Justice C.
Raymond Harris & Beth Harris
Maria Harrison
Robert & Barbara Harwood
Dr. Joan B. Heels
Rob & Tami Henderson
Neil Hendry & The Honourable
Madam Justice Jane A. Milanetti
Murray & Diana Hogarth
Margaret Holton

Wendy J. Hough
Irene Hubar
Michael & Linda Hughes
Human Resources & Social
Development Canada-NFP
Mark Hunniford
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Sonya Janssens
Tom & Cheryl Jensen
Shirley A. Johnson
Ginny Jones
Kathryn Jones
Sylvia Kajiura
Hilary Kaler
Avril M. Kemp
Susan Kennedy
Helen Kirkpatrick
Nick & Teresa Korakianitis
Paul Koreen
Howard Kudlats
Gary Kukoly
Gary Kuzyk
Dr. Jack & Ann Laidlaw
Madeleine P. Laing
Kathryn Lakin
Paul & Pam Lakin
Tim & Dale Langs
Ned & Heather Lauder

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Bill & Anne Lupkoski
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John MacDonald & Susan Greer
H. Bruce MacPherson
David Malcolm & Annette Aquin
Glenn A. Mallory
Virginia Mattuzzi
Mary McCallum
Judith McCulloch
Margaret McDonald
Sheila M. McDougall
Archie & Grace McKenzie
Dr. Don & Kathryne McLean
Janet McNaught
Rev. Alan & Maureen McPherson
Archie J. McQueen
Grahame & Sheree Meredith
Ruth Merz
Metroland West Media Group
Mezentco Inc.

Shirley Mighton
Frank C. Miller
Paul & Carolyn Milne
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Alan Moffett
Brian Monaghan
Alexander & Heather Moroz
Mount Hamilton United Church
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Jan Nichols
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Denise O'Connor
Erin O'Neil
Peter & Rose Marie Palmer
Janet Patterson
Shirley Picken
Anna Marie Pietrantonio
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Tina S. Seale
Julie Shea
Liza Sheard
Donna Sheldrake
John Simpson
Glen Smith
J. Neil Smith
Society of Arts & Science Students
Cheryl Soderlund
Marnie Spears
Frederick J. & Ruth G. Spencer
Jo-Anne Stephens
Sandra Stephenson

Arlene Swenor
Glen & Debra Swire
Dr. Lewis Tauber &
Lori Dessau Tauber
Anita Taylor
Sandy Thar
Gerry Thomas
Joshua E. & Amy Thorne
Patricia Timson
Dr. Ninh Tran
Vincenza Travale
Patricia Trupish
Demetrius Tsafaridis
Margarita Tsangarakis
Peter & Karen Turkstra
Kenneth J. Tyler
United Way of Burlington
& Greater Hamilton
Joan Van Damme
Joyce Vanderpost
Joan VanDuzer
Tracy Varcoe
Christopher Vert
Bill & Earla Walker
Shirley Walker
Denis & Joan Wallace
Janet Walsh
Patricia A. Walsh

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Ruth Waltman
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Garry & Elaine Warriner
Henry & Gladys Wasilik
H. J. Michael Watson
Daniel Watt
Beth Webel
Jim Weed
Gwyn & Gail Williams
Bill & Marilyn Wilson
Philip Winer
The Winnipeg Foundation
Terry & Brenda Yates
Marita Zaffiro
Christel Zeyl
Zonta Club of Hamilton 1

Hamilton Spectator Summer Camp Fund

*Hamilton Community Foundation
thanks all donors who contribute to
sending children to camp. Gifts over
\$500 are listed below:*

Ancaster AM Rotary
Beverly Armstrong

Burlington Concert Band
& Pops Orchestra
Canadian Orpheus Male Choir
CIBC World Markets
Children's Foundation
Dundas Real McCoys
Elizabeth Eldridge
Fabris Inc.
Hamilton Burlington Automobile
Dealer Association
Hamilton Musicians' Guild
Hamilton Philharmonic
Youth Orchestra
Rotary Club of Hamilton AM
September Seventh
Entertainment Ltd.
St. Elizabeth Village Ladies' Club
Treasureventure
Elizabeth Whetham

Memorial gifts received in honour of

Ruthanne Batchelor
Bessie Betzner
David Brackstone
Ken Brown
Fern Butson
Teresa Cattafi

Ralph Connor
Amanda Marie Cowan
Pauline Cowan
Robert Cowan
Ron Danks
Vince DeBenedictis
Betty Deming
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Peter Loucks
Rudy & Margaret Lupkoski
Shelley Malcolm

Fred Martin
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Dan O'Connell
Bernice Pendzay
Leon Price
Harry Quaglia
Norman Rain
Helmut Rath
Joan Renison
Poyntz & Annetta Ricketts
Betty Robbins
Jim Ross
Martin Ryan
Josephine Sardo
Philip & Rose Sawka
William Scott
Aubrey Smith
Elvins Yull Spencer
Bernie Tick
Bob Turk
Patricia Underhill
Betty Wallace
Sis Wigle
Henry Wright

Tribute gifts received in honour of

Jane Allison
Robert Beres
Irene Booker
Mark Chamberlain
Frank Cooke Sr.
Terry Cooke
Miles Freiburger
Rodger & Grace Inglis
Janice Long
Ginny Mattuzzi
Ed & Sue McLelland
Sheree Meredith
Dana Robbins
Pat Smith
Mary Lou Tanner
Gordie Tapp
Joshua E. Thorne
Karen Turner
Ida Ulbinas
Eric Willis

Holiday gifts received in honour of

Irene Booker
Douglas & Marilyn Cannon
Paul & Sara Cannon

Helen Kirkpatrick
Donna & Jim Laceby
Robert & Peggy Savage
Teachers of Claire & Ian Diffey
Dalia Trumpickas
Peter Turkstra
Heidi Van Damme

Gifts in Kind

Connor, Clark & Lunn
Private Capital
Evans Sweeny Bordin LLP
Freeway Café
The Hamilton Spectator
Hamilton Wentworth District
School Board
Jarislowsky Fraser Limited
KPMG
Lazier Hickey LLP
McMaster University
Dan Meades
Mohawk College
Pier 8 Group
Bruce Porter
Rodgers Investment Consulting
Nora Sobolov
Jodi Vanderheyden
Volunteer Hamilton

Grants made in 2012-2013

Hamilton Community Foundation offers donors powerful opportunities to make a difference in the community. We are unique in that we enable donors to grant to the widest possible range of charitable organizations and initiatives: arts and culture, health and human services, environment, recreation and education.

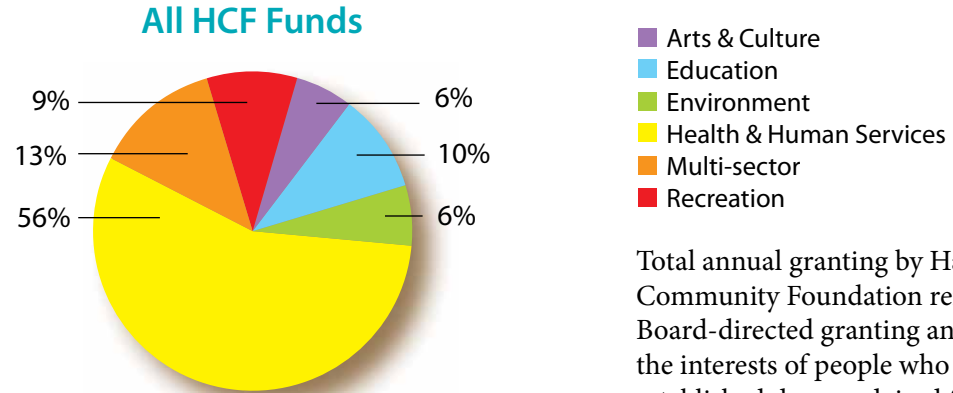
Through prudent investment and sound financial practices, we ensure that donors' wishes are respected forever.

Details about the projects funded by the grants listed here are available on our website at www.hcf.on.ca/grants/recent-grants

For information about applying for a grant visit www.hcf.on.ca.

Grants Approved by Sector

Year ended March 31, 2013



Total annual granting by Hamilton Community Foundation reflects Board-directed granting and the interests of people who have established donor-advised funds.

2013 By the Numbers

2012-2013 grants: \$5.1 million
10-year accumulated granting: \$51 million
Total lifetime granting: \$75 million

Grants from Unrestricted Funds

Community Fund	
Affiliated Services for Children & Youth (ASCY)	237,000
City Kidz Ministry	1,000
Community Foundations of Canada	27,769
Conserver Society of Hamilton & District, Inc.*/Green Venture	35,000
Elizabeth Fry Society	20,000
First Hamilton Christian Reformed Church (New Hope Church)	20,000
Hamilton Association for Residential & Recreational Redevelopment	16,940
Hamilton East Kiwanis Boys' and Girls' Club	71,816
Hamilton-Wentworth District School Board	5,000
HCF: Hamilton Roundtable for Poverty Reduction	50,000
HCF: Youth Advisory Council	33,000
HCF: Youth-led Community Action Projects	4,400
Lightway Church	5,000

North Hamilton Community Health Centre	4,611
Nurse Family Partnership	324,951
Robert Land Community Association	5,500
St. Giles United Church	23,500
Social Planning & Research Council of Hamilton*/Partners in Nutrition	140,000
Social Planning & Research Council of Hamilton Programs	67,833
Social Planning & Research Council of Hamilton*/GALA Local Planning Team	5,000
Start2Finish	1,500
The John Howard Society	49,039
Welcome Inn Community Centre of Hamilton	7,776
Wesley Urban Ministries	147,000
YMCA of Hamilton/Burlington/Brantford	10,000

TOTAL **1,313,635**

In addition to these grants, \$128,500 was paid this year for grants approved in prior years.

Immediate Response Fund

St. Matthew's House	5,000
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TOTAL **5,000**

Grants from Field of Interest Funds

Ike & Shahnaz Ahmed Foundation Fund

North Hamilton Community Health Centre	1,121
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The Alice Jean Ainsworth Memorial Fund

Centre 3 for Print and Media Arts	15,000
Hamilton East Kiwanis Boys' and Girls' Club	37,253
YWCA Hamilton	25,000

TOTAL **77,253**

Nelson Allan Fund

Burlington Community Foundation	2,023
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The Angel Fund

Hamilton Community Foundation	205
Hamilton-Wentworth District School Board	7,858

TOTAL **8,063**

* Organizations marked with an asterisk indicate lead partners for this grant

Mary Lauder Cassidy Fund	
City of Hamilton	4,000
Seniors Activities in Southwest Hamilton	5,000
Victorian Order of Nurses	5,000
TOTAL	14,000

Community Health, Education & Research Fund	
McMaster University	32,770
Rotary Club of Hamilton*/ The Wever Community Hub	11,500
St. Joseph's Healthcare Foundation	15,000
The LGBTQ Community Wellness Centre	20,000
TOTAL	79,270

Giovanni & Grazia Criminisi Literacy Fund	
Hamilton Community Foundation	92
McMaster University	1,600
TOTAL	1,692

Delaware Fund	
Social Planning & Research Council of Hamilton	12,785

Dougher Community Fund	
Dundas Community Services	16,000

Russell I. Elman Fund	
Hamilton Public Library	4,525
McMaster University	2,400
TOTAL	6,925

First Place, Hamilton Tomorrow Fund	
St. Joseph's Home Care	17,000

Foxcroft Family Youth Fund	
Cricketers Association of Canada	1,917

Betty & Jack George Family Fund	
The John Howard Society	961

Gibson Trust / Town of Flamborough	
Hamilton Niagara Haldimand Brant Community Care Access Centre	1,203

Edward & Gladys Halloran Memorial Fund	
Hamilton Association for Residential & Recreational Redevelopment Programs	5,500
Hamilton Emergency Services	3,000
Robert Land Community Association	3,300
TOTAL	11,800

Hambro Fund	
Living Rock Ministries	1,000

Barbara & Bob Harwood Fund	
North Hamilton Community Health Centre	1,468

Arthur & Helena Lemon Fund	
Native Women's Centre	2,379
Phoenix Place	5,000
TOTAL	7,379

Jane C. LeWarne Fund	
HCF: Youth-led Community Action Projects	1,146

Antonina Lombardo Fund	
Alzheimer Society of Hamilton and Halton	4,000

Ray Lowes Environmental Fund	
Bruce Trail Conservancy	4,949
Hamilton Conservation Foundation	4,949
Hamilton Naturalists' Club	4,949
TOTAL	14,847

George & Shirley McBride Foundation Fund

Burlington Community Foundation	8,302
Hamilton Association for Residential & Recreational Redevelopment Programs	30,235
TOTAL	38,537

Note-Able Music Fund

Hamilton Music Collective	2,324
---------------------------	-------

Pioneer Energy Fund

Hamilton Public Library	5,889
Robert Land Community Association	20,000
TOTAL	25,889



Protecting Our Environment Together (POET) Fund

POET Youth: Grants to 17 secondary schools in Hamilton to support environmental projects	10,450
--	--------

Royal Canadian Humane Association Fund

Royal Canadian Humane Association	3,468
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The Glenn & Sidney Sellick Fund

Social Planning & Research Council of Hamilton	816
--	-----

Lillian M. Shaw Fund

Hamilton-Wentworth District School Board	7,142
Lynwood Hall Child and Family Centre	3,000

TOTAL	10,142
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W. Robert & Marion S. Shivas Conservation Trust Fund

Halton Region Conservation Foundation	2,484
Hamilton Conservation Foundation	2,484
Hamilton Naturalists' Club	2,484
Royal Botanical Gardens	2,484

TOTAL	9,936
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Charles & Ret Swire Fund

HCF: Hamilton Spectator Summer Camp Fund	5,046
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True Sport Fund

Wesley Urban Ministries*/Beasley Neighbourhood Association and the Hamilton Skateboard Assembly	2,000
Wesley Urban Ministries*/Cricketers Association of Canada	2,000
Wesley Urban Ministries*/East Hamilton Battlefield Babe Ruth League	1,000
Rotary Club of Hamilton*/Gibson, Keith, Landsdale, Wever Hubs	1,600
Hamilton East Kiwanis Boys' and Girls' Club	1,200
HCF: Youth-led Community Action Projects	2,000
Robert Land Community Association	3,000
Wesley Urban Ministries*/McQuesten Community Planning Team	2,000
Wesley Urban Ministries*/Scott Park Baseball Association	2,000

TOTAL	16,800
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Fund for Underprivileged Children

Community Foundation Grey Bruce	6,421
Hamilton Public Library	5,000

TOTAL 11,421

The Van Dusen Fund

Burlington Community Foundation	768
Hamilton Community Foundation	274
Welcome Inn Community Centre of Hamilton	17,224

TOTAL 18,266

Joan C. Watt Memorial Fund

McMaster University	1,200
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Kenneth Boothe Young & Marie Catherine Young Fund

Centenary United Church	5,166
Conserver Society of Hamilton & District, Inc.*/Environment Hamilton	12,174
Habitat for Humanity Hamilton	12,500
Hamilton East Kiwanis Boys' and Girls' Club	27,035
The Easter Seal Society, Ontario	1,330

TOTAL 58,205

Youth & Philanthropy – Mini Granting Fund

400

Grants from Donor-Advised Funds

Ambery Fund 80,000

Hugh C. Arrell Memorial Fund 300

Ella Baird & Grace Baird McQueen Memorial Fund/A.J. McQueen 1,187

Board Leadership Fund 553

Bruce Trail Expedition for Kids Fund 513,495

W.L. Carpenter Memorial Fund 23,587

Michael Chamberlain Fund 16,707

Clark Family Foundation Fund 31,950

Marlies & Alan Clark Fund 52,000

Ellen Creaghan Fund 30,000

Lois Evans Natural Heritage Fund 3,000

Farah Charitable Fund/Elham & Joseph Farah Family Foundation Fund 5,531

Fengate Community Foundation Fund 3,815

The Gilmour Fund 10,000

Richard & Justine Giuliani Foundation Fund 45,000

Tara Lynn Giuliani Foundation Fund 2,400

Lillian & Marvin Goldblatt Family Fund 7,000

Hamilton Spectator Summer Camp Fund 35,400

Grants to 26 organizations supporting 411 children to attend one week of camp

Heather & Ross Hamlin Fund 150,000

Heels Family Vocal Award Fund 1,955

The Hogarth Family Foundation Fund 60,000

Mildred Dixon Holmes – Youth Orchestra Fund 7,731

Hutton Family Fund 28,271

Kirkpatrick Fund 6,000

Lawyers' Legacy for Children 500

John & Esther Marshall Memorial Fund 5,580

The Martin Foundation Fund	
The John Laing Singers	2,000
Hamilton Philharmonic Youth Orchestra	2,000
Creative Artists Skilled Technicians	5,000
Tottering Biped Theatre Inc.	2,000
Dundas Valley School of Art	2,500
Culture for Kids in the Arts	2,100
Hamilton Music Collective	4,000
HCF: Hamilton Spectator Summer Camp Fund	2,000
Starlight Children's Foundation Canada	1,000
Hamilton East Kiwanis Boys' and Girls' Club	2,000
St. Matthew's House	2,000
Phoenix Place	3,000
Interval House of Hamilton	3,000
Liberty for Youth	3,000
Dr. Bob Kemp Hospice Foundation	3,000
TOTAL	38,600

McCallum, McBride Fund	
City Kidz Ministry	1,500
Good Shepherd Centres Hamilton	1,500
Hamilton Food Share	5,000
HCF: Protecting Our Environment Together (POET) Fund	1,500
Living Rock Ministries	1,000
Mission Services of Hamilton	1,500
Native Women's Centre	1,000

Neighbour to Neighbour Centre (Hamilton)	2,500
Niwasa Head Start Preschool	1,000
Phoenix Place	1,500
The Owl Foundation	500
Welcome Inn Community Centre of Hamilton	1,000
Wesley Urban Ministries	2,000
Wever Community Development Committee	2,000
YMCA of Hamilton/Burlington/Brantford	1,000
YWCA Hamilton	3,500
TOTAL	28,000

Kathleen C. Nolan Education Fund	1,000
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Payne Fund	6,000
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Pioneer Energy Foundation	564,500
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School Nourishment Fund	6,400
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Bill & Tina Seale Fund	8,400
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Stoney Creek Health Fund/ Dr. Bob & Mildred Kemp	20,000
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Glen & Debra Swire Fund	1,387
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Thorne Family Fund	1,000
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Tran Family Fund	1,000
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Edith H. Turner Foundation Fund	
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Bereaved Families of Ontario – Hamilton/Burlington	5,000
Catholic Children's Aid Society of Hamilton	10,000
Centre 3 for Print and Media Arts	6,793
Culture for Kids in the Arts	20,000
Dundas Valley School of Art	6,800
Dundas Youth Chaplaincy	15,000
Elliott Heights Baptist Church	20,000
Hamilton Association for Residential & Recreational Redevelopment Programs	10,000
Hamilton East Kiwanis Boys' and Girls' Club	29,500
Hamilton Music Collective	5,000
HCF: Protecting Our Environment Together (POET) Fund	10,000
Kids Now	5,000
Living Rock Ministries	30,000
Native Women's Centre	30,000
Neighbour to Neighbour Centre (Hamilton)	26,000
Royal Conservatory of Music	15,000
St. Joseph Immigrant Women's Centre	12,000
The Easter Seal Society of Halton	10,000
The Wever Community Hub	9,000
Threshold School of Building	35,000
Wesley Urban Ministries	10,000
TOTAL	320,093

Williams Family Fund	1,636
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The Young Fund	775,000
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In addition to these grants, \$100,000 was paid this year for grants approved in prior years.

Anonymous	84,000
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Grants from Bursary & Scholarship Funds

General Bursary Fund/Genevieve A. Chaney & Cordelia C. Ensign	27,840
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James Darby Bursary Fund	55,873
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Jeff Dickins Memorial Fund	1,000
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Howard Fairclough Organ Scholarship Fund	3,400
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Christina Hamilton Scholarship Fund	826
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William Allison Haynes Fund	760
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Lee Hepner Award Fund	1,000
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Mildred Dixon Holmes – Artist of the Year Fund	643
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Russell & Elizabeth Lindley Fund	11,141
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John E. VanDuzer Scholarship Fund	2,000
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Albert & Betty Walters Fund	2,000
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Jervis B. Webb Company of Canada Scholarship Fund	8,000
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Ross F. Webb Bursary Fund	2,330
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Grants from Designated Funds

Douglas J. Clark Fund	2,571
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Walter & Mildred Danby Fund	9,762
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Frank Charles Miller Fund	110,783
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Phenix Fund for Animal Welfare	1,397
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James P. & Mary S. Phin Charitable Fund	4,412
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PHOG Endowment Fund	10,323
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Anonymous	108,863
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Total Grants and Community Leadership

Total Grants Approved	\$5,157,291
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Adjustment for Deferred Grants	(361,066)
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Total Grants Paid	\$4,796,225
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Community Leadership Projects

Hamilton Roundtable for Poverty Reduction	216,333
Tackling Poverty Together-Evaluation	57,116
Diversity	33,529
Youth in Philanthropy Program	12,699
Other Leadership Projects	39,244

Total Community Leadership Projects	358,921
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Total	\$5,155,146
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Investing for Social as Well as Financial Impact

Hamilton Community Foundation is putting more of its endowment to work. With the inspiration and support of donor-advisor Bill Young Jr., HCF is moving ahead on a number of innovative investment strategies that target not only financial returns but also social impact.

The Foundation is using the majority of The Young Fund – HCF’s largest donor-advised fund – as a pilot for selecting socially responsible investments in the public markets (where environmental, social and governance practices are important investment considerations). The balance of The Young Fund is being used for directly investing in funds and organizations that seek both social and financial returns. To date, direct investment commitments have been made in three organizations: Saroná Frontier Markets, Resilient Capital and Greenchip Global Equity Fund. Saroná’s focus is deploying private capital to encourage entrepreneurship and growth in developing countries while having a significant, positive impact on communities and the environment. Resilient Capital, a partnership between Vancouver Foundation and Vancity, makes debt and equity investments in social enterprises that increase the social, economic and environmental wellbeing of their

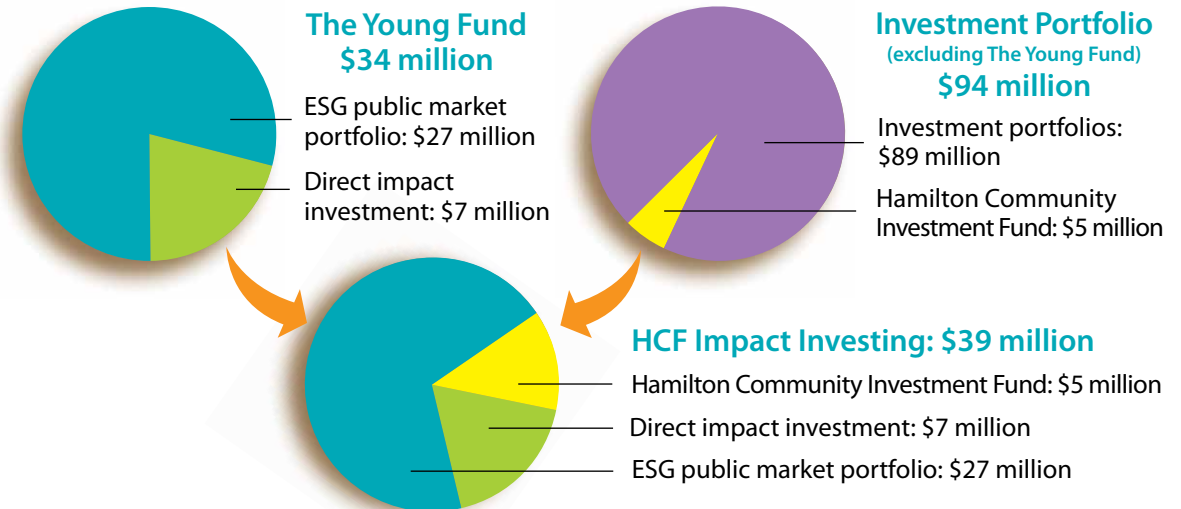
communities. Greenchip manages portfolios of publicly listed companies, investing only in those that solve environmental challenges, while remaining diversified across several industries.

HCF also continues to promote the Hamilton Community Investment Fund, which offers direct loans to socially beneficial projects and charities. Experience has shown that investments like these can make a critical difference for recipient organizations and are financially sound for the investor. HCF has invested in and partnered with the Community

Forward Fund to evaluate and administer some of these loans, combining HCF’s unique knowledge of Hamilton’s charitable sector with CFF’s expertise in charitable lending.

These new strategies are above and beyond HCF’s ongoing granting – they put an additional portion of the Foundation’s endowment to work to strengthen communities.

“Investment strategies like these dramatically increase the Foundation’s social impact,” says Bill Young Jr. “They create significant new capital for charitable organizations to do good – and they do well for the investor.”



Financial Highlights Year ended March 31, 2013

Hamilton Community Foundation is pleased to report its results for the year ended March 31, 2013. Thanks to the generosity of our donors we received donations of \$5.9 million. We are pleased to report grants and community leadership spending continues in the \$5.0 million range. In spite of ongoing volatility in the global financial markets, investment returns were strong for the year and 10-year returns have returned to a more normalized range. Following are financial highlights, and key historical trends. In keeping with our commitment to financial accountability and transparency, full audited financial statements are available at www.hcf.on.ca or by mail. Please call 905-523-5600 for a copy.

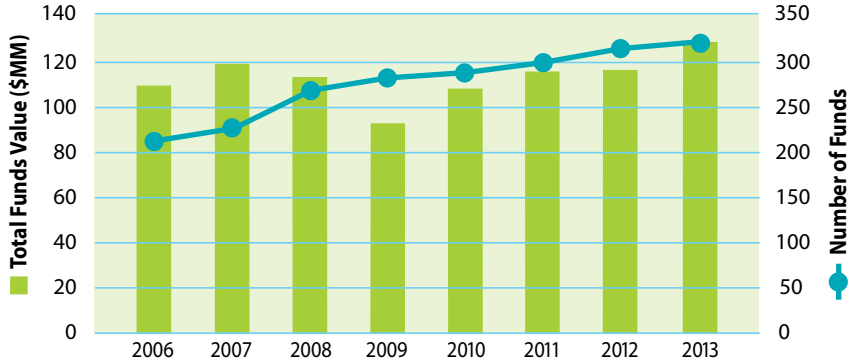
(\$000's)	2013	2012	2011
Total assets	137,014	124,964	125,156
Investments at market	135,935	124,074	124,114
Investment returns			
One year	10.9%	2.7%	8.6%
Five years	4.6%	1.6%	3.1%
Ten years	6.5%	4.1%	4.4%
Funds balance			
Endowed funds	111,957	108,514	106,371
Restricted funds	15,914	8,751	10,730
Operating funds	90	149	218
Total HCF funds balance	127,961	117,414	117,319
Funds held on behalf of other parties	7,392	6,676	7,348
Donations received	5,906	4,797	6,058
Grants and community leadership	5,155	5,393	4,299
Operating expenses	2,037	2,088	2,064
As a % of average total assets	1.6%	1.7%	1.7%

HCF Funds Balance

Hamilton Community Foundation's funds balance represents accumulated donations plus the net investment earnings on these donations, less granting and operating costs. Funds include both endowed and flowthrough funds. Endowed funds are held permanently, with grants made from investment earnings. Flowthrough funds are fully expended for granting, generally over one to three years.

The funds balance has grown 17% from \$109.5 million in 2006 to \$128.0 million at year ended March 31, 2013. The funds balance eroded in 2008 and 2009 when donations were unable to offset the impact of worldwide investment market declines. Increased donations and strong investment returns for the year supported an annual 9% funds growth. The number of funds has increased 51% to 318 in 2013 from 210 in 2005.

Funds at Hamilton Community Foundation



Total Assets

Hamilton Community Foundation's total assets of \$137 million at March 31, 2013 include HCF funds balance and funds held on behalf of third parties which were \$7.4 million.

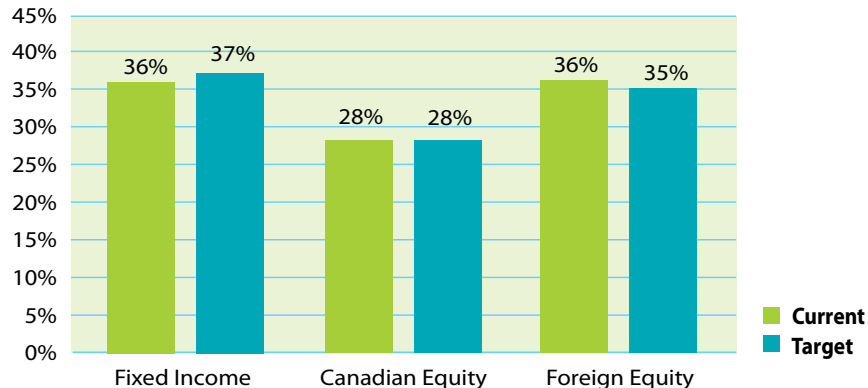
2013 By the Numbers

Total assets: \$137 million
 Total HCF funds balance: \$128 million
 Donations received: \$5.9 million
 Grants and community leadership expense: \$5.2 million
 Operating expenses: \$2,037,000

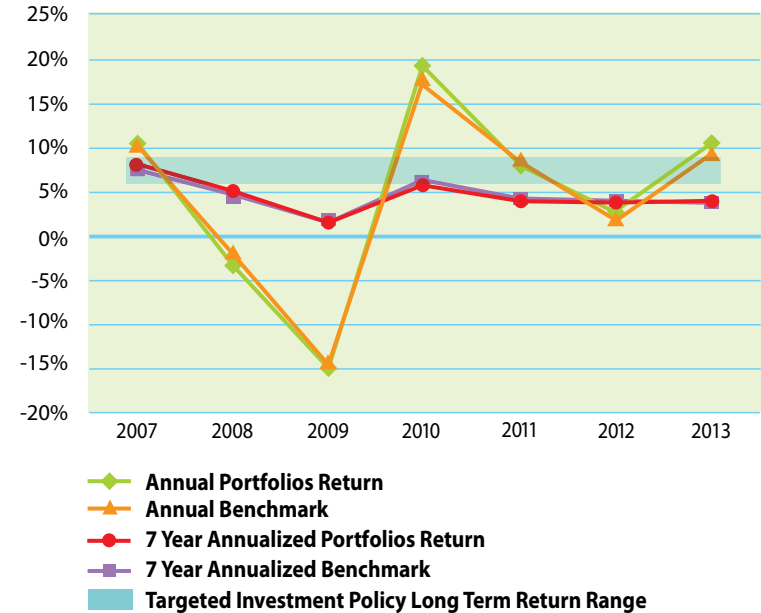
Investment Returns

Portfolios are invested according to investment policy guidelines established by HCF's Board of Directors. HCF's portfolios are managed by three professional investment managers in accordance with HCF's investment policy and overseen by the Board's Finance and Investment Committee. This committee reviews the investment managers' reports quarterly to assess each manager's performance. In addition, the committee meets with the investment managers semi-annually to complete a formal evaluation. The investment policy sets out a target asset mix as well as a range around these targets. The managers use their discretion to invest the portfolios within this range. The following reflects the current and target asset mix.

Asset Mix of Investment Portfolio
at March 31, 2013



Investment Returns



This graph compares:

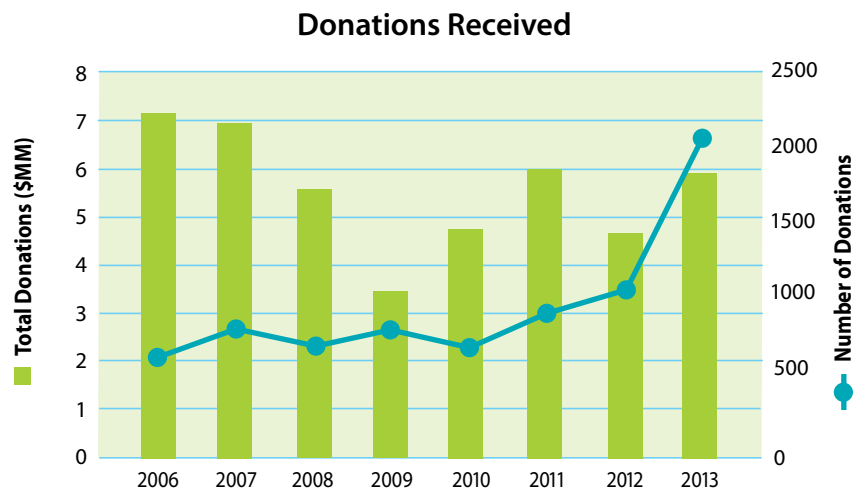
- HCF's portfolios return for each year against the annual investment policy benchmark for that year.
- HCF's seven-year annualized return against the seven year annualized investment policy benchmark
- Both the short- and long-term return rates against the targeted investment policy long term return range.

Benchmarks reflect the performance of each market index based on HCF's specific target asset mix. Comparing actual results to the benchmark measures the value added by investment managers compared to the average market performance. HCF's investment policy is targeted at achieving a long-term investment return in the 7% to 9% range.

As illustrated, year over year investment returns over the past seven years have been extremely volatile. Investment returns were strong in 2013 with a 10.9% return compared to an 8.9% investment policy benchmark for the year. The seven-year annualized return, although below target, reflects a much lower volatility. As noted in the financial highlights, the current 10-year annualized return of 6.5% is nominally less than the lower end of the target range and reflects the challenging market conditions over the past decade. This 10-year return also improved significantly from last year's 4.1% return. In the seven-year rolling average, the 2003 market downturn at -11.2% has been replaced by the strong 2013 results. Similarly, the five-year return has also increased significantly this year as the 2008 result of -4.0% has been replaced by the strong 2013 result.

Donations Received

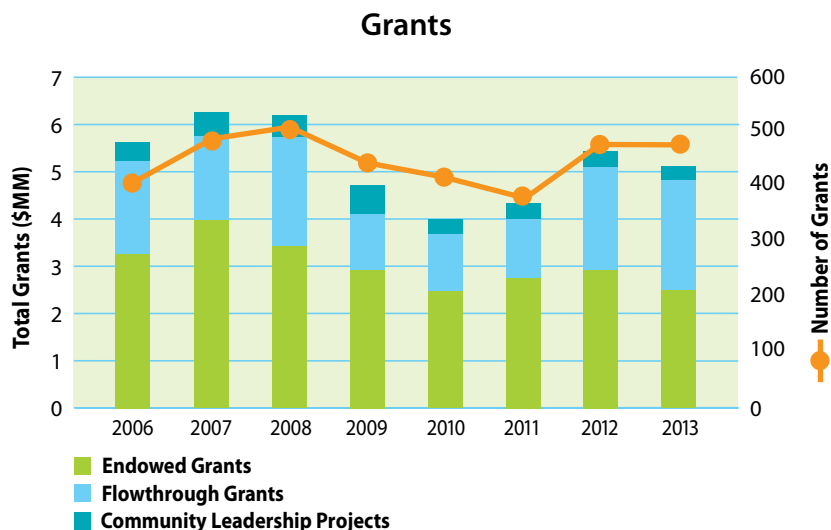
Donations to the Foundation are primarily from individuals, but also from companies and other charitable organizations. Donors may contribute to named endowment or flowthrough funds or to the Board-directed Community Fund.



Total annual donations have ranged from \$3.4 to \$7.2 million over the past eight years. The number of donations received in 2013 exceeded 2,000 for the first time, largely as a result of donor-sponsored events to raise money for their funds. This number can also be meaningfully influenced by in memoriam gift activity in any given year.

Grants

Grants are made annually from both endowed and flowthrough funds. As flowthrough fund balances are granted in a short time period, granting from these funds can materially influence the total amount granted in any given year.



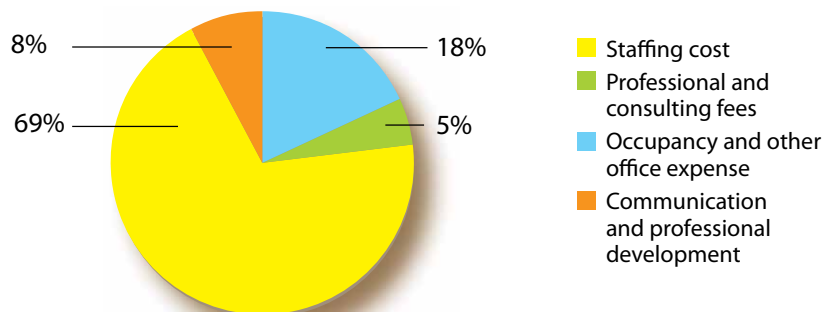
Grants and the cost of community leadership projects have been in the range of \$4 to \$6 million annually over the last eight years. Granting from endowment funds was reduced in 2009 and 2010 as a result of the decline in investment returns which a) lowered the asset base used for the granting calculation (currently 3.5% of the fund balances), and

b) resulted in less income available to grant. Flowthrough granting increased by \$1.0 million in 2012 compared to 2011 and continued at this increased level in 2013. Flowthrough granting is at its highest level in the last eight years.

Operations

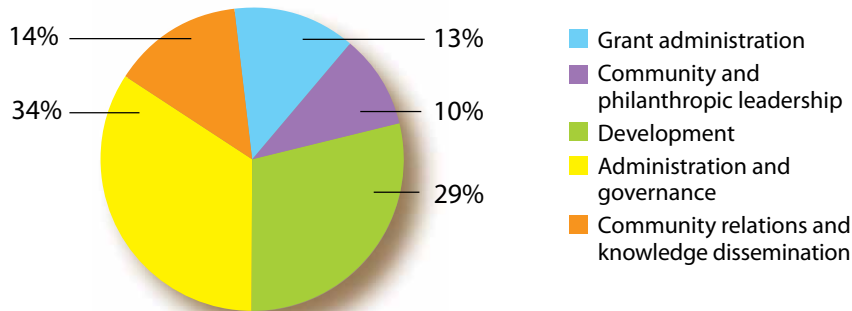
Operating expenses for the fiscal year ended March 31, 2013 total \$2.0 million, a reduction of 2.4% compared to last year. Notwithstanding the strong investment results, we continue to closely monitor and assess the impact of ongoing market volatility and uncertainty on our operations. The Foundation has a staff of 17 under the direction of the President & CEO, who reports to an independent board of directors. Staffing costs represent 69% of HCF operating costs.

Fiscal 2013 Operating Expenses by Category



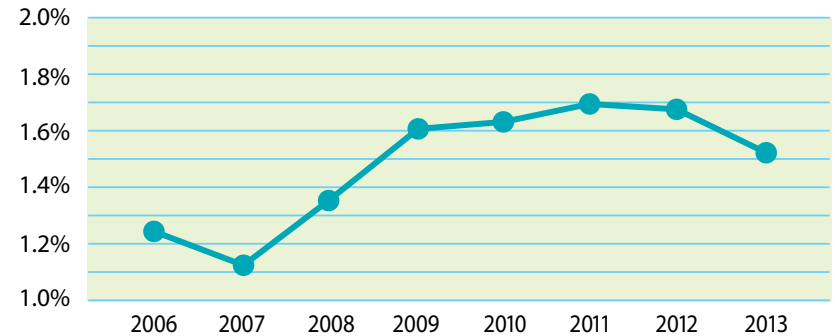
In addition to breaking out cost by type, operating costs are allocated to each of the Foundation's operating areas: granting, community and philanthropic leadership, community relations and knowledge dissemination, asset development, and administration and governance. Examples of community and philanthropic leadership include convening around the city's critical issues (e.g. developing programs to address neighbourhood disparity) and providing input to local organizations on emerging issues for use in their strategic planning. It also includes fostering the growth of philanthropy by supporting other charities through sharing staff time and knowledge. Leadership costs include time and facility contribution to the Hamilton Roundtable for Poverty Reduction. Costs by operating area are as follows:

Fiscal 2013 Operating Expenses by Operating Area



The Foundation's annual development expenses are not necessarily attributable to the donations received in that year. The nature of donations to the Foundation can result in costs preceding the receipt of the donation by several years (for example, donations through wills). As a result, consistent with the community foundation sector, operating costs are evaluated by a ratio of total operating expenses to average total assets. Ratios fall within a range depending on the size and stage of the community foundation's development.

Operating Expenses as a Percentage of Average Assets



Management considers the ratio of 1.6% (1.7% in 2012) to be within an acceptable range compared with benchmarks established in the community foundation sector. We continue to monitor both the actual results and the benchmarks on an ongoing basis.

Board Advisory Committees 2012-2013

Hamilton Community Foundation's work is supported by both standing committees of the Board of Directors and board advisory committees. Membership of the board advisory committees includes both board members and a wide range of community volunteers whose expertise we rely on and appreciate. Standing committees of the Board include: Governance and Board Effectiveness, Development, Finance and Investment, and the Impact Investment Advisory Committee.

Audit Committee

Mario Frankovich, MBA, CFA,
Chair
Terry Yates, FCA, *Chair**
Cameron J. Beatty, CA
Steve Borsellino, CMA
Dr. Justin Cooper
Marita Zaffiro

* completed term October 2012

Chaney-Ensign Bursary Fund

Sandra Stephenson, *Chair*
Terry Costello
Jill Davren
Dr. John Misale
Frederic Nickner
Nancy Rundle

Community Fund – Tackling Poverty Together (“TPT”) Advisory Committee

Eric Girt, *Chair*
Dr. Jane Aronson
Carrie Brooks-Joiner
Tom Cooper
Robert D. Crockford
Angela Dawe
Jeremy Freiburger
Brenda MacInnis-Bertin
Sandi Mugford
Brian Mullen
Dr. Leila Ryan
Jane Soldera
Dr. Ruta Valaitis
Steve Varey
Kimberley Walker

Dr. Gary Warner
Marita Zaffiro

Community Health, Education and Research Fund

Dr. Jane Aronson, *Chair*
Paul Armstrong
Marion Emo
Dr. Gianni Parise
Dr. Jenny Ploeg
Dr. Leila Ryan

Advisory Committee on Diversity and Inclusion

Dr. Jane Aronson, *Chair*
Matthew Green
Geoff Hogarth
Milé Komlen
Dr. Carolyn Rosenthal
Dr. Gary Warner

Edith H. Turner Foundation Fund

Renate Davidson, *Chair*
Dorothy Bartalos
Timothy Bullock

Sondra Cornett
Terry Horne, *Honourary Member*

Geritol Follies Performing Arts Bursary Fund

Kathy Brown, *Chair*
Jeanne Scott
John Simpson

Hamilton Spectator Summer Camp Fund

Jane Allison

McCallum, McBride Fund Advisory Committee

John McCallum, *Chair*
Kevin Beattie
Carole Capling
Linda Hughes
Debbie-Ann Rashford

Nomination Committee

Dr. Lindsey George,
Committee Chair
Mayor Bob Bratina,
City of Hamilton

Police Chief Glenn De Caire,
Hamilton Police Service
Dana Robbins, Chair, *United Way
of Burlington & Greater Hamilton*
Louise Dompierre, Chair,
Hamilton Chamber of Commerce
Michael Bruder, President,
Hamilton Law Association
Dr. Gary Warner,
Hamilton Community Foundation

Ontario Endowment for Children & Youth in Recreation

Matthew Green, *Chair*
Bronson Bob
Cecelia Carter-Smith
Nicki Glowacki
Katherine Houston
Greg Maychak
Evelyn Myrie
Kelly Scott

United Nations Bursary Award Fund

Brian Reid, *Chair*
Gail Rappolt

Vital Signs Advisory Committee

Dr. Leila Ryan, *Chair*
Evan Apostol
Dr. Karen Bird
Chris Borst
Ed Bradica
Don Buchanan
Tom Cooper
Heather Donison
Dr. James R. Dunn
Jeremy Freiburger
Luanne Jamieson
Dr. Peter Kitchen
Julia Kollek
Dr. Colin McMullan
Katrina Moore
Tim Rees
Amanda Richards
Sue Rimac
Alice Sabourin
Dyanne Semogas
Paul Shaker
Paul Spanier
Patricia Tombs
Judy Travis
Marion Trent-Kratz

Colleen Van Berkel
Dr. Sarah Wayland
Liz Weaver
Jeff Wingard, *Project Manager*

Women 4 Change Founders Advisory Committee

Beth Webel, *Chair*
Annette Aquin
Lisa Dalia
Renate Davidson
Lori Dessau Tauber
Susan Goodman
Kathryn Lakin
Sheree Meredith
Sandy Schwenger
Sandra Stephenson

Youth Advisory Council

Becky Schmor, *Co-Chair*
Justine Williams, *Co-Chair*
Amna Ali
Muhammad Ali
Samna Aziz
Stephanie Bertolo
Tony Borsellino
Mark Bursey

Elliot Davis
Claudia Frankfurter
Rakhshan Kamran
Nida Mahmood
Haman Mamdouhi
Heather McBrien
Salma Mobasher
Hira Nadeem
Nadia Nadeem
Sachin Patel
Kishan Patel
Olivia Prunean
Austin Strutt
Shahbano Syed
Ashley Yu
Arjuna Yusuf
Rukshor Kushamohammed
Erin Jansen, *Co-Chair**
Melisa Okanovic, *Co-Chair**
Anuja Bhalerao*
Brooke Bodden*
Micaela Corcoran*
Colin Gagich*
Emily Lockhart*
Rachel Lupkoski*
Miranda Peters*
Nayab Tahir Bhatti*

** completed term June 2012*

Board of Directors 2012-2013

Paul Gibel, FCPA, FCA
Partner, Grant Thornton
BOARD CHAIR

Dr. Gary Warner, CM
*Former Director, Arts & Science
Program, McMaster University*
PAST CHAIR

Dr. Justin Cooper
*President Emeritus,
Redeemer University College*
VICE CHAIR

Marita Zaffiro, BScPhm, MBA
*President & CEO,
Marchese Health Care*
TREASURER

Dr. Jane Aronson
*Director, School of Social Work,
McMaster University*

Dr. Patrick Deane
*President & Vice Chancellor,
McMaster University*

Brent J. Foreman, BA, LL.B
Partner, SimpsonWigle LAW LLP

Jeremy Freiburger
*Executive Director/Founder,
CoBALT CONNECTS*

Matthew Green
*President & CEO,
Integrated Active Living Inc.*

Cheryl Jensen
*Vice President,
Academic, Mohawk College*

Paul Lee-Chin
*Investment Advisor,
Mentorship Wealth Management,
Manulife Securities Incorporated*

Ruth Liebersbach,
BA, FCMA, C.Dir
*Chief Financial Officer,
McMaster Innovation Park*

Demetrius Tsafaridis
President & CEO, CareGo

Beth Webel, MBA, CPA
Tax Partner, PwC

Becky Schmor
Justine Williams
*Co-Chairs,
Youth Advisory Council
(ex-officio, non-voting positions)*

Terry Cooke
*President & CEO
Secretary of the Board*

Volunteers

*The Foundation is grateful to
these dedicated volunteers and
professionals who made a special
contribution by assisting the Board
and staff with special projects:*

David Derbyshire
Dr. Jim Dunn
Mario Frankovich
HRPR Roundtable and
Working Groups
Richard Kahlenberg
Dr. John Malloy
Sarah Murphy
Chris Murray
Dana Robbins
Nancy Rundle
Glen Swire
Dr. Brian Underdown
Edward Walzak
Gwyn Williams

Staff as at March 31, 2013

Terry Cooke
President & CEO

Annette Aquin, CPA, CA
*Vice-President, Finance
& Administration*

Grace Diffey, APR, FCPRS
*Vice-President,
Community Relations*

Matt Goodman
*Vice-President, Grants
& Community Initiatives*

Sheree Meredith
*Vice-President,
Philanthropic Services*

Jill Anderson
Director, Development

Helen Callaway
Co-ordinator, Donor Services

Sharon Charters
Manager of Grants

Margaret Freeborn, CGA
*Manager, Accounting &
Information Technology*

Morag Halsey
*Receptionist/Foundation
Support Assistant*

Tami Henderson
Administrative Assistant, Grants

Pamela Lakin, CPA, CA
Director, Donor Services

Anne Lupkoski, CAP-OM
Executive Assistant

Melissa Ricci
*Adult Advisor, Youth Advisory
Council*

Tracy Varcoe
*Administrative Assistant,
Finance & Community
Relations/Webmaster*

Hamilton Roundtable for Poverty Reduction

Tom Cooper
Director

Jennifer Chivers
Administrative Co-ordinator

Auditors

BDO Canada LLP

Bankers & Custodian

Bank of Montreal & BMO
Harris Private Banking

Solicitor

Evans Sweeny Bordin LLP

Investment Counsellors

Connor, Clark & Lunn
Private Capital Ltd.
Guardian Capital LP
Jarislowsky Fraser Limited

CONNECTING PEOPLE, IDEAS AND RESOURCES

We have been privileged to work with the talented staff and volunteers who make up the Hamilton Community Foundation. We are proud to support their efforts in driving positive change to strengthen and give back to Hamilton.

MIKE DOWNS, CFA, CIM
Senior Vice President
www.cclprivatecapital.com

 CONNOR, CLARK & LUNN
PRIVATE CAPITAL

and Staff



SMART & CARING
COMMUNITIES



COMMUNITY
FOUNDATIONS
OF CANADA

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Charitable Number: 13052 7427 RR0001

