

2014 ANNUAL REPORT

HAMILTON

COMMUNITY

FOUNDATION

History made, future intended.

2014 Financial Highlights

Record granting and community leadership spending at \$6.4 million
• A 60-year total of more than \$81 million

Total assets: \$155.8 million

• Highest ever and an increase of 14 percent over last year

Impact investing commitment of \$42 million

 Includes \$5 million available specifically for investments and loans to Hamilton charities, non-profits and social enterprises

Our Vision

A vibrant, inclusive Hamilton

Our Mission

To drive positive change by connecting people, ideas and resources

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MESSAGE FROM

the Board Chair and President & CEO

On this 60th anniversary of Hamilton Community Foundation, we are pleased to report a banner year, with approved grants of \$6.3 million, donations of \$6.6 million, record assets of \$155.8 million, and a host of community leadership initiatives that support our mission to drive positive change.

While we are thrilled with this year's results, we never forget, especially in this celebratory year, that they reflect the sum of the work of successive generations over six decades: donors who put their trust in the Foundation, boards whose foresight enabled us to weather economic storms, and community partners who carried out the front line work with innovation and compassion. Our new tagline "History made, future intended" pays tribute to this collective legacy and

invites others to join us in shaping the Hamilton we want for citizens today and tomorrow.

We thank retiring board members Dr. Jane Aronson, Dr. Patrick Deane, Matthew Green, Ruth Liebersbach and Dr. Gary Warner for their many contributions especially to shaping our vision of a vibrant, inclusive Hamilton. We are pleased that Gary continues as our 60th anniversary ambassador along with long-time volunteer Terry Yates. We also thank Pioneer Energy LP for their generosity as the signature sponsor for our 60th anniversary celebrations.

As you read through this annual report and the stories of what's happening and what's ahead, we hope you are inspired and confident that the best is yet to come.

Terry Cooke President & CEO Paul Gibel Board Chair



In 1954 we invested in Kamilton

The seeds of today's Hamilton Community Foundation were sown in 1954 by a small group of people who created it based on a model they had seen in Winnipeg - Canada's first community foundation. They saw it as a new way to give back to the city they loved.

One of the founding board members in 1954 was James V. Young, whose leadership launched three generations of support for Hamilton through HCF. James' son Bill and his wife Joyce made a landmark gift to HCF in 2000. One of the largest charitable donations in Canada at the time, it transformed the Foundation's granting, leadership and ability to meet Hamilton's greatest needs.

Today, James' grandson Bill Young Jr. continues to encourage and support the Foundation in finding new ways to use its assets in service to our community, most notably through impact investing and other innovative social finance initiatives.

The Young legacy is just one example of the commitment that generations of many Hamilton families feel to their community and its future. Hamilton may change over the decades, but Hamiltonians remain steadfast in caring about their city and each other.

CO years



Responding to a critical need

Grant Story | Cutting treatment delays for abused children

It's hard to accept that children as young as three are being sexually abused. But that is a reality the Community Child Abuse Council faces squarely every day. They provide proven treatment, education, and prevention programs to Hamilton's abused children.

Timely treatment is transformative for children who suffer sexual abuse and the devastating effects of that betrayal of trust, says the Council's executive director Karen Smith. "The good news is that when children receive prompt treatment from our professional clinicians, they do recover from this trauma and live healthy, productive lives. We know that. But the longer they wait for treatment, the worse their symptoms get."

When the Council came to Hamilton Community Foundation and explained that referrals to their program were so high that children were waiting too long for treatment, we responded.

The Edith H. Turner Foundation Fund provided a grant. HCF also approached The Lillian and Marvin Goldblatt Family Fund, which has a similar focus on children and youth. Deeply moved by the situation of these youngsters, this fund too stepped forward with additional support.

Together these grants allowed the Council to cut the waiting list by 70 percent – saving many young children lifelong turmoil.

HCF fundholders Pioneer Energy Foundation and the Losani Family Foundation Fund also generously support the Council, and Karen says she is grateful to HCF for shining light on this issue. Some donors have even offered help to raise awareness about the need to have stable resources for these essential services.

"The bigger picture is this," says Smith. "We can give kids their lives back when we're able to treat them early – but if resources don't allow that to happen, the future of our community suffers as much as these young people do. The long-term solutions to child abuse are a responsibility of the whole community. Support from HCF and its donors creates a vital ripple effect. By facing the reality of child abuse, they help us open a community conversation about how thriving children are essential for thriving communities."



Prompt treatment is critical to recovery from abuse

Cooking up a brighter future for women in transitional housing

Grant Story | When your order is catered by *At the Table: Recipe for Change*, you're getting a meal with a message

The name says it all, says
Denise Doyle, CEO of the YWCA
which launched and operates
the business. It was inspired by
a woman who told staff she had
never eaten at a table with others
before coming to the Y. "We never
forgot her words," says Denise.
"This is the beginning for women
moving on to independent living.
Food is a part of that."

The short-term goals of At the Table are to provide delicious, healthy, high-quality food to local organizations that require catering, including the Y's own programs, and to offer culinary skills development opportunities to women in transitional living. The big dream is to operate a café.

At the Table is a social enterprise, using for-profit business strategies to earn revenue that is used to achieve social and community outcomes. Money earned from catering supports women in the YWCA's transitional living program—a 65-bed bridge between homelessness and independent living that serves more than 150 women in Hamilton every year. The catalyst was a grant from the Marchese Health Care

50th Anniversary Legacy Fund at HCF to put together a feasibility study and business plan. "This small investment allowed the program to blossom," says Denise. "The more people hear the story, the more interested they get in the work we're doing, which has allowed us to leverage additional support." A recent grant from HCF's Edith H. Turner Foundation Fund will allow the YWCA to pay for food handling training and certification, increasing the employment skills of the women in transitional living.

At the Table proves there's a real appetite in the community for a service that combines gourmet eats with food for thought.
The program is breaking even months before celebrating its first birthday—an achievement for any small business, but especially impressive in the hospitality industry.

Alternate funding models like *At* the *Table* help to sustain these kinds of programs. Government funding for transitional living is difficult to secure and homeless women need significant support

on their journey. "I used to worry about where they would get food," says Denise. "Today, thanks to *At the Table*, they're eating two meals a day at the YWCA."



Love of community translates into meaningful results

Grant Story | The Dougher Community Fund grew from a quiet appreciation of life in Dundas

Grants from the fund are dedicated to enabling others to have the same opportunity, now and forever.

The donor had a single goal: to ensure future residents would enjoy the community's many assets as she and her family had. It only made sense then that the first grant, in 2012, went to Dundas Community Services to reach out to the town to determine its highest needs. Focus groups, a community open house and an online survey pointed to priorities that included resources for seniors, accessibility for those with physical disabilities, poverty reduction, environmental education, youth engagement and access to the arts. As a result, these became the focus areas for the Dougher Community Fund.

Since this review, the fund has supported 15 projects, including playground naturalization, family art days, restoration of the Desjardins Canal, an information program for seniors, a youth centre and an assistive devices program.

This year, a grant to the 36-year-old Dundas Valley Symphony Orchestra will help its music reach new ears. "We want to attract a broader audience and expand our repertoire by connecting with choral groups," says president Olga Hencher. The grant will be used to hire vocalists and coaches, purchase music and pay for additional rehearsal space to prepare for the group's annual lineup of six free concerts.

Another grant is providing a part-time community garden co-ordinator for four Dundas affordable housing sites. "We want to increase food security, reduce isolation and build capacity among Dundas residents, especially seniors," says Matt Bowen of City Housing Hamilton. "A staff person is critical to getting the project off the ground in a way that meets tenants' needs and is sustainable." When the project wraps up this fall, tenants will have a how-to handbook, a cookbook and connections with other food security programs, such as the Good Food Box, to see them through until the next growing season.

With its "forever focus" on the quality of life in Dundas, The Dougher Community Fund is a textbook case of helping people give in a way that has meaning to them and impact in their community.



The Dundas Valley
Symphony Orchestra

Read to Your Baby offers a prescription for lifelong learning

Grant Story | A physician's prescription for learning invites parents to share the gift of literacy with their kids

There isn't a pill to improve literacy. But a new program is offering a prescription that's getting families off to a great start.

Read to Your Baby provides family physicians with the tools to start important conversations with parents about reading, including a free picture book (available in English and French), a fun "prescription" for daily reading and an invitation to get a library card for the child. It all takes place at the 18-month well baby visit.

"We're educating parents as the primary educators of their children," says Evette Sauriol, early literacy specialist with Affiliated Services for Children and Youth. "We believe the gift of literacy supports children in reaching their full potential." Research shows reading to preschoolers gives them the literacy skills necessary for early school success. Storytime also strengthens the parent-child bond.

The program is working: an evaluation by the Best Start Early Years team showed that more than 80 percent of parents who weren't reading to their child previously said being given the book has made a difference to their literacy activities.

An HCF grant will allow Read to Your Baby to expand from 49 to 150 physicians-covering half of the babies born in the city each year-as well as support an awareness initiative to ensure long-term sustainability of the program. HCF also connected Read to Your Baby to First Book Canada, an organization that provides access to new books for children in need. Additional funding for book purchases has come from Telling Tales. The prescription pads were developed by the Canadian Paediatric Society and printed by the Offord Centre for Child Studies.

The program is founded on strong partnerships with healthcare, early learning and education groups and the library. Dr. Jean Mullens, a family physician with the Hamilton Family Health Team, is a true champion. "Parents are thrilled to get the book from our nurses and are usually reading it to their baby when I come into the room," she says. While some of the families

Jean sees may be economically disadvantaged, she stresses that this is a universal program. "All parents need the reminder to read to their babies."



Renowned actor demonstrates hometown love

Donor Story | John Frid's bequest culminates generations of support from one of Hamilton's most community-minded families

John Frid – also known by his stage name Jonathan Frid – was an accomplished actor with a 50-year career that began in a school play at Hillfield School, the precursor to Hillfield Strathallan College.

He pursued his love of acting at the Hamilton Players' Guild and, after serving in the Royal Canadian Navy during WWII, John graduated from McMaster University in 1948. He went on to the Royal Academy of Dramatic Arts in London and later to the Yale School of Drama.

To the public, he was best known for his role as vampire Barnabas Collins in the gothic TV daytime drama Dark Shadows that aired 1,225 episodes between 1966 and 1971. He received a reported 6,000 fan letters a week at the height of the show's popularity and continued to attend Dark Shadows festivals throughout his life. But that role was just one aspect of a distinguished career that included starring roles in theatre and television in the U.S., Canada and England, opposite stars like Katharine Hepburn and Jean Stapleton.

Although he spent much of his life in New York City, he remained a Canadian citizen and kept strong ties to Hamilton, ultimately moving back to Ancaster in 1994. Says his nephew Donald Frid, "I think he wanted to be close to family and friends in the latter stages of his life. Despite living away for so long, he knew his heritage was here. He was very proud of the city."

John believed in the Foundation as a way of supporting a vibrant community. His father Herbert Frid was one of the founders of HCF in 1954 and his mother Flora served on the Foundation's Board in the 1960s. Their generous philanthropy continues to this day through the Community Fund's Herbert P. & I. Flora Frid Fund. Their son is following in their footsteps.

"My uncle John was warm, encouraging, and generous, like his mother was," says Don.

John established his fund in 2002 and enjoyed seeing the difference his gift made during his lifetime. His gift ensures that the John H. Frid Fund will continue that legacy to the Hamilton community he loved.



Vampire Barnabus Collins, as played by Jonathan Frid

A commitment to the community

Donor Story | The Creaghans believe in small changes making big differences to build and nurture a community

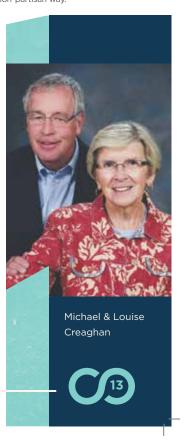
Michael and Louise Creaghan share the belief that commitment to family then community is crucial. Both have volunteered extensively throughout their lives and know first-hand that working with others on grassroots projects gives people a sense of caring for their neighbours. Whether it's through daycare, school organizations, sports, church and volunteer associations, people need to find ways to contribute. They point to the Cathy Wever Elementary School in north Hamilton as a good example of the difference community involvement can make for a neighbourhood. The steps may be small and it may take time to see results, but the approach works.

The couple both spent long careers in education in Hamilton – Michael as a teacher and guidance counsellor; Louise as an English and physical education teacher and then, after raising their own children, as an ESL teacher giving young new Canadians 180 minutes each day of, as she calls it, "fundamental survival English." After working in many Hamilton schools, they retired together from Sir John A. Macdonald Secondary School in the downtown.

It's natural that their philanthropic passion is helping nurture community vitality. The Creaghans approached Hamilton Community Foundation with a general sense of what they wanted to do through their fund: provide support to organizations that are building and improving the community. To achieve this, Michael and Louise rely on the Foundation's research and knowledge to propose specific projects that target community priorities.

"The Foundation staff identify urgent needs and present them to us, knowing the kinds of change we want to support," says Louise. Examples of their contributions include support for the Native Women's Shelter renovations and the Neighbourhood Leadership Institute that HCF has launched to encourage and train local grassroots leaders. As Michael points out, their investment has often been the catalyst for others to provide support as well.

The Creaghans rely on the skill and sensitivity of the Foundation's staff, their in-depth knowledge and understanding of community needs and opportunities. They also commend Hamilton Community Foundation's ability to provide co-operation and leadership to other organizations in a non-partisan way.



100 percent commitment

Donor Story | We've always known that HCF staff are committed to this community

An outstanding measure of that commitment: they all give to Hamilton Community Foundation and have for many years.

"It hammers home to me how dedicated the staff are to HCF's mission," says Board chair Paul Gibel. "There are other places they could work with their great skills, but they are fully engaged in what we are trying to achieve. It's more than a job. They prove that with their work, and they prove it with their financial contributions. As chair, it gives me a tremendous feeling of confidence."

The staff fully embrace the idea that anyone can be a philanthropist and the Foundation can meet anyone's charitable goals. Each employee gives to the cause he or she cares most about, supporting more than a dozen funds overall.

"We believe in the work we do," says Morag Halsey, whose voice has welcomed callers to HCF for most of her 14 years at the Foundation. "It just makes sense to contribute financially too." Morag's special cause is children and she directs her gifts to the Hamilton Spectator Summer Camp Fund. She remembers the challenges of being a single parent and appreciates the opportunities the Summer Camp Fund gives disadvantaged kids every year.

Anne Lupkoski has worked at HCF for 25 years, assisting three CEOs. She supports the Youth Advisory Council (YAC) program. Her own children have participated over the years and she is passionate about the growth she sees in them and others because of the YAC opportunity.

As grants manager, Sharon Charters knows Hamilton's needs well, She also knows from family experience the importance of mental health initiatives, so she chooses to donate to the Angel Fund, started by Shirley Elford, to focus on programs in this area.

"I think each of us gets a sense of fulfillment from supporting the priority that's closest to our heart," says Sharon. "It's something we all feel as staff contributors, just the way other donors do."

A shared history in Hamilton

Donor Story | ArcelorMittal Dofasco is one of a growing number of companies establishing funds with HCF

ArcelorMittal Dofasco Inc. has been a key player in Hamilton's history since 1912 and is known for over a century of service to this community. This year, the company has established a new resource for its corporate philanthropy: the ArcelorMittal Dofasco Fund at Hamilton Community Foundation.

Continuing its long-standing tradition of building community strength, ArcelorMittal Dofasco's new fund aims to invest in organizations that enrich the community and change the lives of children and youth in the Hamilton region. Access to inspiring programs, imaginative arts, nourishment, and nurturing health care are some of the youth priorities.

"We know the importance of sparking a child's curiosity," says Tony Valeri, the company's Vice President of Corporate Communications and Public Affairs. "It can be the seed of great things to come. Children need only a glimpse of what's possible, followed by the support to make it happen. Hamilton can be the best place to raise a child and we are proud to play a role in making this happen."

"Hamilton Community Foundation and ArcelorMittal Dofasco share a long history in Hamilton and some

crucial connections," says HCF's President & CEO, Terry Cooke. "For many of the Foundation's 60 years, Dofasco has offered leadership to us in the form of Board members. Trixie Sherman, spouse of past-chairman and CEO Frank H. Sherman, was the first to serve in 1965 and many others have contributed their time and expertise since."

In addition to funding current grants, the newly established fund is permanently endowed for long-lasting impact.

"Like our company, Hamilton Community Foundation has expertise in creating innovative solutions and partnerships to advance our community," says Tony Valeri. "We're looking forward to working together to continue building the community's strength."

"We are thrilled to be part of ArcelorMittal Dofasco's philanthropic outreach," says Terry Cooke. "The company has a history of charitable giving in the community that is legendary. We are honoured to be a part of it."



Hamilton
Community
Foundation staff

Excited about ArcelorMittal Dofasco's community investment at Supercrawl 2013



A Kamilton landmark leaves its legacy

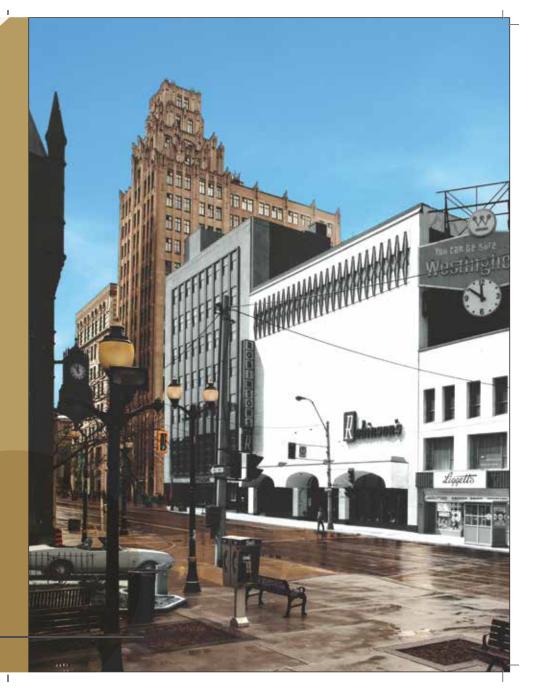
1964 to 1973 Robinson's department store was a landmark for decades in Hamilton and many people fondly remember shopping there in the 1960s and 70s.

The stores are gone now, but the legacy of the founding family lives on at Hamilton Community Foundation.

When Kathleen Robinson McBride, the daughter of the department store's founders, passed away she left her estate to HCF's Community Fund. Her generous bequest was the largest unrestricted gift the Foundation had ever received. To this day, it fulfills her intentions of addressing the community's highest needs and priorities.

Kathleen and her husband Robert McBride also had a daughter,
Peggy, who created a private foundation in 1966. She later transferred
her foundation to HCF and in honour of her long-time lawyer, Doug
McCallum, who had devoted much time and energy to her foundation,
it was renamed the McCallum, McBride Fund. Its annual grants for
environmental issues and abused women and children touch hundreds
of lives in Hamilton every year.





Community leadership

Leadership on issues that affect Hamiltonians is one way the Foundation works to improve the quality of life in this city.

Building healthy neighbourhoods

For over a decade, HCF's Community Fund has focused on reducing poverty and improving the quality of life in challenged neighbourhoods. This year, working in conjunction with the City of Hamilton's Neighbourhood Action Strategy, the fund focused on enabling residents to realize the action plans they have developed for their communities. Representing the input of hundreds of citizens, the plans touch on activites as varied as beautification, improved safety, traffic calming and block parties which help neighbours to meet and engage in community building.

Our work also included spearheading the Neighbourhood Home Improvement Program which engaged businesses, non-profits, the City and provincial government, demonstrating the strength of partnerships focused on neighbourhoods. HCF continues to fund the services of community development workers who help resident leaders engage and connect neighbours with each other.

Neighbourhood Leadership Institute

This pilot program aims to enhance the skills of neighbourhood leaders. This year the program has evolved to include more community organizations in creating and delivering training content alongside Mohawk College. Mohawk has also certified the program, enabling graduates to receive a college credit. Researchers from McMaster University are evaluating the program to determine how it can be most effectively delivered including the potential for rolling it out more broadly across Hamilton.

Increasing access to postsecondary education

Recognizing the impact that changes such as higher rates of literacy, high-school graduation and post-secondary access would have on our community, HCF is increasingly focused on education as a means to a vibrant, inclusive Hamilton.

We are completing our research on what a "Promise" program—an initiative to support graduates of publicly funded schools to go on to post-secondary education—could look like in Hamilton. A key finding to date is that finances are only one barrier to successful post-secondary access and completion, so we are expanding our research to better understand current thinking on how to address the range of barriers. Our partners include Dr. Doug Willms, a respected international scholar on the effects of poor early literacy in future learning, as well as the Higher Education Quality Council of Ontario. The Council is a provincial agency whose mandate

includes enhancing access to Ontario colleges and universities. Its extensive research covers many influencing factors, including the community context — those aspects that are unique to any one jurisdiction. Based on this knowledge, which will include community input, we expect to design a "made-in-Hamilton" intervention.

Hamilton Roundtable for Poverty Reduction

The Foundation and the City of Hamilton continued to co-convene the Hamilton Roundtable for Poverty Reduction which focuses on system-level change to reduce and eliminate poverty. This year, the Roundtable launched *Speak Now Hamilton*, a speakers bureau that has brought together 25 people, who have diverse but direct experiences with poverty, to share their stories. Members have received training in public speaking, media engagement and public policy and are available to speak at schools, faith organizations, service clubs and to business audiences. The goal is to inform, educate and break down stereotypes.

The Roundtable's action on Living Wage gained momentum in 2013 through efforts to engage private, public and non-profit sector employers in the value of lifting all workers above the poverty line. Following the Hamilton-Wentworth District School Board's leadership in becoming Ontario's first public sector employer to adopt a living wage policy, several local businesses have committed themselves as living wage employers. The Roundtable continues to engage all levels of government around the need to invest in

poverty reduction, and to support adequate income security programs and a livable, vibrant community.

Hamilton Action Revitalization Campaign

The Action Campaign is a project designed to accelerate James Street North revitalization. Citizen engagement is central to the Action Campaign, and will integrate existing community plans and projects, with the goal of catalyzing redevelopment in this area and providing a model for other areas of the city. Possible projects include neighbourhood parks, food gardens, a greenway corridor along the railway tracks and remediation of waterfront industrial lands. The project manager is Evergreen CityWorks, a national charity whose mission is fostering sustainable infrastructure in Canada's cities. Evergreen has conducted a number of Hamilton projects and is best known for the Brick Works, a former brick guarry and factory in Toronto's Don Valley that has been converted into an urban environmental park.

The Action Campaign was sparked by a gift to HCF from The Michael Young Family Foundation, and a contribution from The Young Fund, leveraging additional funds from the City of Hamilton. James Street North was selected as the ideal location to advance many of the City's strategic plan elements including developing the downtown and waterfront. The area is also central to two of the communities in the Neighbourhood Action Strategy where HCF has been working for more than a decade.



The first fund is still powerful

1974 to 1983 The first fund established outside of the Community Fund, was the Chaney-Ensign Bursary Fund in 1976.

Genevieve Chaney and Cordelia Ensign were twin sisters, both teachers, and their intent was to help Hamilton young people who were in serious financial need to access higher learning.

The impact of this fund is hard to overestimate: close to 700 local students have received support over the years, without which they might never have progressed to post-secondary education. They include scientists, lawyers, teachers, business leaders, and countless others who continue to have an influence in Hamilton today.

Hamilton lawyer Sandra Stephenson and her three sisters all received Chaney-Ensign bursaries after their father suffered a stroke and the family's sole source of income fell dramatically. Sandra, a past HCF chair, was recently awarded the prestigious Law Society Medal recognizing those who have "advanced the core principles of access to justice and equality through their unique contributions to their communities."

Almost 40 years since its creation, the Chaney-Ensign Bursary Fund continues to support the educational aspirations of young Hamiltonians – an outstanding example of the power of the community foundation model.



Funds and contributors in 2013-2014

People who give to Hamilton Community Foundation share the desire to make a difference for Hamilton, forever. Gifts to HCF are pooled and invested; investment income is the primary source for grants made.

As a Foundation donor, you can create your own fund or give to an existing one. We are pleased to work with you and your professional advisor to find the approach that meets your goals and circumstances. Please call us at 905-523-5600 or visit **www.hamiltoncommunityfoundation.ca** for more information.

Amounts shown reflect total accumulated gifts to each fund.

Community Fund

Giving to the Community Fund provides HCF with the greatest flexibility in responding to the community's needs. Gifts of any amount are welcome. Donors whose accumulated endowed gifts total \$5,000 may choose to have a named fund within one of the following Community Funds.

Community Fund/Unrestricted funds

This fund addresses the highest charitable priorities in the community. The individual funds are listed below.

Donald J. Allan Fund	103,514
Marjorie L. Allan Fund	5,000
Doris M. Allen Fund	172,918
Caroline May Alvey Fund	118,000
Frances W. Ambrose Fund	5,600
Helen Mary Archambeault Fund	25,316
Lillian Boyd Barnby Fund	10,000
Gilbert P.V. Belton Fund	175,088
Horace A. Bennett	10,000
Anne M. Biggar Fund	460,327
Doreen & Gordon Birk Fund	98,409
Sandra & John Black Fund	104,330

William F. Brand Fund	8,404
Marnie & Bill Brehm Family Fund	23,500
Dorothy & Travice Broadbent Fund	7,000
Mary & Earl Brooks Fund	1,130,000
Ernest & Ruth Brunton Fund	20,000
Irene Caldwell Memorial Fund	10,000
Henrietta F. Campbell Fund	104,959
Donald & Alice Cannon Fund	9,225
Charlotte Cauley Fund	34,987
Dorothy Cauley Fund	78,831
M. Jessie Chagnon Fund	71,196
Harold E. Clarke Fund	86,120

Florabel Condy Fund	25,000
Cooke Family Fund	12,850
Petra Cooke Memorial Fund	22,650
Donald A. Cooper Fund	40,126
Ralph W. & Evelyn J. Cooper Fund	151,000
Ian & Donna Cowan Fund	5,350
Robert D. Crockford Fund	14,075
Vangie M. Crosthwaite Fund	40,000
Renate & Bob Davidson Fund	9,000
A. May Davis Fund	41,598
E. Francis Dennee Fund	24,322
Alphonse Dirse Fund	48,344
Vera M. Elwin Fund	536,235
Fell Family Fund	30,065
Eleanor Foster Fund	869,072
Herbert P. and I. Flora Frid Fund	325,000
John H. Frid Fund	547,369
Gallagher Family Fund	52,700
Margaret & William Gilmour Fund	8,380
Robert C. & L. Ann Glass Fund	70,000
Erma Z.L. Goering Fund	888,437
Alice Redman Gooch Fund	25,025
Dr. Ronald P. Graham Fund	16,814
Averil Gray & Florence Gray Fund	1,172,308
J.M. Walter Hahn Fund	5,000
Elizabeth Mary Hamilton Fund	30,000
Christina I. Hammant Fund	250,000
Helen Gertrude Harrison Fund	34,222
Robert J. & Joan Harrison Fund	10,266
Lulu Blanche Hart & Harry Utter Hart Memorial Fund	778,782
Mary E. Hatch Fund	116,000
Margaret Anne Hayward Fund	797,598
Donald H. Henderson Fund	408,597
Gordon & Ethel Holmes Fund	97,572
Erie Hossack Fund	58,638
Clare B. Hunter Fund	13,079
Mildred E. Hunter Fund	100,878
Elsie M. Husband Fund	12,300

Francis Spence Hutton Fund	32,650
Ralph E. Ingraham Fund	16,017
W. Jones Fund	25,920
William Gordon Kitchener Fund	60,000
Lakin Family Fund	8,850
Langs Family Fund	67,639
Daniel T. Lawrie Fund	115,529
Mabel D. Leadlay Fund	75,891
Elizabeth Lee Fund	11,775
Russell & Mae Lindley Fund	10,400
Dorothy I. Linfoot Fund	20,588
Evelyn Patricia Lyons Fund	5,000
Cameron K. MacGillivray Fund	9,325
Josephine Magee Fund	204,057
D. Argue Martin Fund	20,340
Dr. Carl Martin Memorial Fund	5,000
Kathleen L. McBride Fund	11,632,794
Robert P. McBride Fund	1,636,012
The Samuel & Dora McFarlane Fund	14,000
Brenda & Reg McGuire Fund	5,150
Lindsay M. McLennan Fund	78,022
Flora L. McNeil Fund	30,165
Jack McNie Fund	26,000
Meredith Family Fund	14,550
Frederick J. Mills Fund	26,189
Eleanor Jean Milton Fund	63,610
Alice Vera Morgan Fund	338,065
Brenda Morris Fund	5,000
Mount Hamilton United Church Legacy Fund	20,000
Catherine C.H. Murray Fund	50,050
Annie S. Nieman Fund	36,081
Dr. Alexander A. Numbers Fund	5,844
Peter & Rose Marie Palmer Fund	5,215
Laurence Cholwill Patterson Fund	351,146
Stewart Philp Fund	45,000
James & Mary Phin Fund	106,545
Project Sunday Fund	8,771
Ethel H. Prouse Fund	181,684

Funds shown in **bold** were established in 2013-2014.



Charles & Catherine Ralph Fund 43,131 James D. Redmond Fund 6,033 Edna E.R. Reeves Fund 78,766 131,939 Reynolds Family Fund Samuel Ringer Fund 70,586 Edna Robertson Memorial Fund 29,000 Royal Hamilton College of Music Faculty Fund 5,963 Jessie Rumney Fund 10,000 Joan W. Rutherford Fund 5,000 Bertha Savage Fund 47,806 Martha McKinnell Serrels Fund 94,682 John Shea Memorial Fund 8,387 Eleanor M. Smith Fund 10,000 Grace J. Smith Fund 13,030 Patricia Eileen Smith Fund 5.150 Sarah Smith Fund 230,729 William S. Sparham Fund 25,236 Robert George Sparre Fund 34,410 The Spectator Fund 10.000 Marnie Spears Fund 16,820

Ruth G. & Fred J. Spencer Fund	22,000
Leanora M. Spicer Fund	26,600
Evelyn & Richard Geraghty Storms Memorial Fund	25,000
Mabel Beatrice Studd Fund	15,000
Alfred Charles & Pearl Gertrude Swanwick Fund	200,000
A.H. Tallman Bronze Co. Ltd. Fund	21,790
Vincenza Travale Fund	16,200
Margaret E. Tschetter Fund	383,739
Howard & Edna Tugman Memorial Fund	100,000
Eulalia D. Wall Fund	170,977
West-Moynes Fund	8,500
Gladys A. Whittaker Fund	26,205
Noreen & Seymour Wigle Fund	15,000
Marjorie Wild Fund	30,666
James & Irene Wilson Fund	6,000
Jack A. Winser Fund	155,007
Anonymous and other gifts combined	1,385,348

Community Fund/Arts and culture endowment funds

This fund addresses needs and priorities in the arts and cultural sector in Hamilton. The first \$1 million of gifts will be matched by the Foundation. As of March 31, 2014, there have been no contributions to this fund.

Community Fund/Environment endowment funds

This fund supports a range of initiatives and organizations that are key to Hamilton's environmental well-being. The first \$1 million of gifts will be matched by the Foundation. As of March 31, 2014, gifts totalling \$316,007 have qualified for a matching contribution. The individual funds are listed below. The amounts listed include matching funds.

Robert D. Crockford Fund	10,120
Irene Emily Lowes Fund	21,494
U.S. Steel Canada Environment Endowment Fund	600,000

The Young Fund	15,145
Other gifts under \$5,000	6,245
Fund matched gift total	\$653,004

Field-of-interest funds

These funds enable donors to support a specific interest area, e.g. the environment, children's needs, the arts, etc. The Board of Directors selects the most appropriate recipients each year.

Ike & Shahnaz Ahmed Foundation Fund	51,650
The Alice Jean Ainsworth Memorial Fund	1,711,648
Nelson Allan Fund	141,040
The Angel Fund*	117,405
Mary Lauder Cassidy Fund	126,142
Community Health, Education & Research Fund	1,054,547
Dorothy & Frank Bliss Fund	508,839
McGregor Clinic Fund	118,478
Mary S. & James P. Phin Respiratory Disease Research Fund	426,180
Giovanni & Grazia Criminisi Literacy Fund*	31,135
Delaware Fund	360,552
Dougher Community Fund	2,409,200
Shirley M. Elford Gift of Today Fund	112,900
Russell I. Elman Fund	233,473
First Place, Hamilton Tomorrow Fund	236,075
Foxcroft Family Youth Fund	37,200
Betty & Jack George Family Fund	35,060
Gibson Trust/Town of Flamborough	30,885
Edward & Gladys Halloran Memorial Fund	808,885
Hambro Fund	40,000
Barbara & Bob Harwood Fund	104,903
Florence E.S. Hutton Fund	523,907
Arthur & Helena Lemon Fund	75,000
Jane C. LeWarne Fund	15,000
Antonina Lombardo Fund	145,000

Ray Lowes Environmental Fund	455,716
Marchese Health Care 50 th Anniversary Legacy Fund	50,000
George & Shirley McBride Foundation Fund	1,062,576
Carolyn A. Milne Leadership Forum Fund	46,662
Barbara North Fund	25,000
Note-Able Music Fund	59,030
Pioneer Energy Fund*	1,038,055
Alfred & Joan Robertshaw Memorial Fund	609,050
Royal Canadian Humane Association Fund	69,233
School Sisters of Notre Dame Legacy Fund	
Jeanne Scott Fund*	27,568
Bill & Tina Seale Fund	123,120
The Glenn & Sidney Sellick Fund	10,000
Lillian M. Shaw Fund	166,713
W. Robert & Marion S. Shivas Conservation Trust Fund	280,547
Charles & Ret Swire Fund	154,835
Fund for Underprivileged Children	438,525
The Van Dusen Fund*	465,601
Joan C. Watt Memorial Fund	38,000
Women 4 Change Fund	103,918
Kenneth Boothe Young & Marie Catherine Young Fund	1,294,919
Youth & Philanthropy Fund	105,008



^{*} These funds contribute to the Community Fund/Unrestricted funds

Ontario Endowment for Children & Youth in Recreation Fund

The amounts listed include funds matched by the Province of Ontario until March 2002 to encourage the participation of children and youth in recreation.

The Emma Templeton Fund	293,116
The Mildred E. Hunter Fund	163,626
The Hamlin Family Fund	100,000
Anonymous Fund	75,624
Mr. & Mrs. Colin S. Glassco Fund	40,000
The Junior League Centennial Endowment Fund for Youth	40,000
Pioneer Energy Fund for Children & Youth	40,000
The David Gow Fund	20,000
Hamilton - Hydro Electric Company Fund	20,000
TD Bank Financial Group Fund	14,000
The Foxcroft Family Fund	12,000

PricewaterhouseCoopers LLP Hamilton Children and Youth Millennium Fund	10,500
The Deslauriers Fund	10,200
Judith & Peter McCulloch Fund	10,200
Bank of Montreal Fund for Children & Youth in Recreation	10,000
The CHML Children's Fund	10,000
The Clark Family Fund	10,000
Gallagher Family Fund	10,000
Morgan Firestone Foundation Fund for Youth	10,000
Zonta Club of Hamilton #1 Fund	10,000
Other gifts under \$5,000	90,734
Fund matched gift total \$1,	000,000

Donor-advised funds

These funds enable donors to recommend the charitable organizations or programs to receive grants.

Hugh C. Arrell Memorial Fund	11,638
Ella Baird & Grace Baird McQueen Memorial Fund/A.J. McQueen	27,000
W.L. Carpenter Memorial Fund*	2,256,064
Michael Chamberlain Fund	241,055
Clark Family Foundation Fund	981,500
Lois Evans Natural Heritage Fund	80,000
Elham & Joseph Farah Family Foundation Fund*	50,250
Fengate Community Foundation Fund*	1,000,000
The Ron & Gina Fraser Endowment Fund	25,000
The Gilmour Fund	183,204
Tara Lynn Giuliani Foundation Fund	214,254
Lillian & Marvin Goldblatt Family Fund	200,000
Heather & Ross Hamlin Fund*	8,678,151
Heels Family Vocal Award Fund*	147,144

Mildred Dixon Holmes – Youth Orchestra Fund	366,278
Hutton Family Fund*	
Kirkpatrick Fund	51,350
Lawyers' Legacy for Children	198,309
Losani Family Foundation Fund	163,125
John & Esther Marshall Memorial Fund	220,409
The Martin Foundation Fund	1,210,653
Mayberry Family Fund	154,500
McCallum, McBride Fund	928,494
Carolyn & Paul Milne Fund	37,105
Audrey & Alan Moffett Fund	
Mark & Barbara Nimigan Fund	106,519
Kathleen C. Nolan Education Fund	35,235
John & Mary Reesor Fund	150,000
Ed Smee Conserver Society Environmental Fund	33,953

Glen & Debra Swire Fund	48,100
Thorne Family Fund	32,276
Tran Family Fund*	31,000
Karen & Peter Turkstra Family Foundation Fund	

Edith H. Turner Foundation Fund	8,279,932
Williams Family Fund*	66,000
The Young Fund*	40,534,900
Several anonymous funds	711,679

Designated funds

These funds have been established to benefit specific charities named by the donor.

Douglas J. Clark Fund*	100,000
Cygnus Fund	104,300
Walter & Mildred Danby Fund*	352,336
Frank Charles Miller Fund*	1,260,912
Phenix Fund for Animal Welfare	107,896
James P. & Mary S. Phin Charitable Fund	177.575

PHOG Endowment Fund	311,220
Samaritans' Tithe Fund	244,967
Stoney Creek Health Fund/ Dr. Bob & Mildred Kemp	561,583
United Way Fund/Kenneth R. Walsh	144,291

Scholarship and bursary funds

These funds assist and encourage promising students, including those challenged by education costs.

General Bursary Fund/Genevieve A. Chaney & Cordelia C. Ensign	509,486
Cowan Family Fund	25,000
James Darby Bursary Fund	410,301
Eugene B. Eastburn Fellowship Fund	511,438
Howard Fairclough Organ Scholarship Fund	51,922
Geritol Follies Bursary Fund	118,175
Daniel Giannini Fund	958,562
Christina Hamilton Scholarship Fund	26,734
William Allison Haynes Fund	20,700

Lee Hepner Award Fund	17,813
Mildred Dixon Holmes -	
Artist of the Year Fund	30,000
Russell & Elizabeth Lindley Fund	145,370
Music Bursary Fund	38,304
Rundle Foreign Study Bursary	32,070
John E. VanDuzer Scholarship Fund	27,118
Albert & Betty Walters Fund	57,488
Jervis B. Webb Company of	
Canada Scholarship Fund	200,000
Ross F. Webb Bursary Fund	40,000



Agency endowment funds

These charitable organizations have established funds to provide a source of income to carry out their work.

	AbleLiving Services Inc Mary Traini Legacy Fund	81,557	Hamilton Public Library - Library Legacy Fund	413,491
	Art Gallery of Hamilton – Building a Legacy Fund	253,678	Interval House (Hamilton) Freedom and Hope Fund	90,080
	Catholic Children's Aid Society - Ralph and Rose Sazio Scholarship Fund	107,666	Dr. Bob Kemp Hospice Endowment Fund	109,909
	Hamilton Naturalists' Club:		Rotary Club of Hamilton -	
	Habitat Preservation		Rotary Forever Fund	81,195
	Endowment Fund	156,545	Scouts Canada, Hamilton	
	Conservation & Education		Wentworth Endowment Fund	164,070
	Endowment Fund 42,706		United Way Tomorrow	
	Ecological Research Endowment Fund		and Forever Fund	1,423,951
		26,107	YWCA Hamilton Endowment Fund	752,296

Administration funds

These funds have been established to support the administration of the Foundation's community leadership, development, grantmaking and communication programs.

Cameron K. MacGillivray Fund	21,140
Ross & McBride, LLP Fund	24,609
Judith McCulloch Tribute Fund	11,041
Judith & Potor McCulloch Fund	12 5 7 9

Marjorie & Bill Nelson Fund	100,000
Thérèse & Kent Newcomb Fund	10,000
Brenda & Terry Yates Fund	107,090
Other gifts combined	12,654

Funds held on behalf of others

These funds have been placed with the Foundation for long-term investment by other charitable organizations.

Burlington Community Foundation Fund	5,374,400
Children's International Learning Centre Fund	1.544

Hamilton Public Library Funds:	
Capital Endowment Fund	238,635
Ketha McLaren Fund	14,880
Special Gifts Fund	465 128

Funds in progress

Donors interested in working with HCF may choose to build their funds gradually.

Bay Area Science &	CPRS Hamilton Legacy Fund
Engineering Fair Fund	Jeffrey Croonen
Robert P. Beres Fund	Foundation Fund*
Board Leadership Fund	David Davis Memorial Fund
Bruce Trail Conservancy	Jeff Dickins Memorial Fund
Endowment Fund	Dream Weaver Fund
Marjorie Dell Clark Fund	Shirley M. Elford
Conducive Fund	Artist's Fund
Amanda Marie Cowan Memorial Scholarship Fund	Bruce Hamilton Family Fund*

Hundred Waters Foundation Fund* Porto Family Fund Mark Preece Family House Endowment Fund Revolution Hope: Claire Lewis Foundation Fund

Flowthrough funds

The capital and income from these funds is distributed over time.

Ambery Fund	Farah Charitable Fund	Pionee
Bay Area Arts & Heritage Fund	Ron & Gina Fraser Fund	Protec
Bruce Trail Expedition for	Hamilton Prosperity Fund	Togeth
Kids Fund	Hamilton Spectator Summer	Schoo
Children's International	Camp Fund	Social
Learning Centre Growth Fund	The Hogarth Family	True S
Marlies & Alan Clark Fund	Foundation Fund	Young
Ellen Creaghan Fund	Payne Fund	Anony
		7 (11011)

er Energy Foundation cting Our Environment her (POET) Fund ol Nourishment Fund al Enterprise Fund Sport Fund g Response Fund ymous funds*

Life insurance policies

The Foundation owns and is beneficiary of life insurance policies donated by Sheila Davies, Margaret E. Gage, Diana Hogarth, Helen F. Lofthouse, Judith McCulloch, Barbara Bethune Souter, Joan VanDuzer, Ronald J. Zabrok and two anonymous donors.

Total face value: \$5.058.130

Estates and funds under trustee administration

At the time of publication, the Foundation had been notified of a charitable gift (subject in some cases to the life tenancies of others) in the following estates or trusts: Alice J. Ainsworth, Mary Blanche Brooks, James Walker Culhane, Isabel Dougher, Clara Isobel Elman, Barbara Luella Farnan, Victor Roy Farr, Edna Fern Flewelling, John Herbert Frid, Dr. C. Robert & Mildred Kemp, Mary Joan Bonner Renison, Joan Kathryn Robertshaw, George Kookson Seliga, Vincent Michael Wajar.



Contributors

Hamilton Community Foundation sincerely thanks the following contributors for their gifts this year:

AbleLiving Services Inc. Ike Ahmed Alzheimer Society of Niagara Region Lise Andreana Maria Antonakos Caroline Archer

The Honourable Mr. Justice Harrison Arrell & Diane Arrell

Affiliated Services for Children & Youth (ASCY)

Heidi Balsillie JoAnne Barresi

Dr. Jane Aronson

Philippe & Mary Barrette

Bay Area Science & Engineering Duncan G. Bell

Bethesda United Church Bike for Mike supporters

John & Sandra Black

Fay Booker Wendy Brawn Bill & Marnie Brehm Hazel M. Broker

Bruce Trail Expedition for Kids supporters

Ernest & Ruth Brunton

Mary Buzzell Robert Byrne

Don & Helen Callaway Canadian Association of Gift

Planners

Alice A. Cannon Janet E. A. Cannon Paul & Sara Cannon

Jane Capell Richard & Carole Capling

David Capson

James & Helen Cardwell

Bob & Maggie Carr Catholic Children's Aid Society of Hamilton

Chafrid Holdings Ltd. Fred & Sharon Charters

Harold & Joanne Cheatley Jennifer Chivers

David & Anne Church Benjamin J. Ciprietti City of Hamilton

Alan & Marlies Clark Bryan & Donna Clarke Stephen Clemens & Jill

Anderson Philip F. Connell James Conner

Connor, Clark & Lunn Private Capital

Frank A. Cooke Sr. Terry Cooke & Maureen Wilson

William Cooke Dr. Justin & Jessie Cooper

Tom Cooper Chantal Copithorn Sondra Cornett

Anita Counter-Woolfenden

Pam Cowan R. Ian Cowan Charles Criminisi Donna Cripps Robert D. Crockford Leslie Cross

Margaret Cunningham Warren & Jean Currie

Andrew Cushnie Lisa Dalia

Dark Shadows Festival Adrienne Davidson Bob & Renate Davidson Dr. Meghan Davis

Shirley M. de Leeuw Tom & Laurie Deans

Marnie Souter Denton Belma Diamante

Terry & Grace Diffey

The Synod of the Diocese of Niagara

Kevin & Karen Dore Sandra L. Edrupt Ann Elford & family

Arlene Elford William Ernst

Marion Fair FEI Canada, South Golden

Horseshoe Chapter

Don Fell FELLFAB Limited

Fengate Capital Management

Deirdre Finlay

Margaret Fischbuch Frank & Lydia Fitz Dr. Shawn Forbes Brent & Sally Foreman Bob & Margaret Freeborn Jeremy Freiburger

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Annette Hamm

Nancy Harkness The Honourable Mr. Justice C.

Raymond Harris & Beth Harris Bob & Barbara Harwood

John & Leone Harwood Dr. Joan B. Heels

Rob & Tami Henderson

Neil Hendry & The Honourable Madam Justice Jane A. Milanetti

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Dr. Sargent & Ruth Horwood Wendy J. Hough

Irene Hubar Luisa Hubner Michael & Linda Hughes Human Resources & Social

Development Canada-NFP Bruce & Linda Hutchinson

Paul R. C. Jaggard Cynthia Janzen Dean Jefferies Tom & Cheryl Jensen Shirley A. Johnson Ginny Jones

Kathryn Jones Aniu Joshi Svlvia Kaiiura Hilary Kaler

John Keeler & Nancy Rundle

Helen Kirkpatrick

Dr. Jack & Ann Laidlaw Madeleine P. Laing Kathrvn Lakin

Paul & Pam Lakin Lorraine Langham Tim & Dale Langs

Colin G. & Barbara Lazier

The Honourable Mr. Justice Colin S. Lazier & Jocelyn Lazier

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Angel Li Ruth Liebersbach

Edward Liptay Faye Little

Lodge of the Ancient Landmarks

Helen Lofthouse

Losani Family Foundation Fund supporters

Bill & Anne Lupkoski Peter & Barb MacMillan

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Robert & Peggy Savage James A. Scarfone Michael Schwenger Sandy J. Schwenger Tina S. Seale

Liza Sheard Donna Sheldrake John Simpson



John & Darlaine Skirving J. Neil Smith Teresa Smith Society of Arts & Science Students Marnie Spears Frederick J. & Ruth G. Spencer Robert & Miriam Stanbury Jo-Anne Stephens Sandra Stephenson Marta Stiteler

Rose Taylor-Weale Anne Tennier Joshua E. & Amy Thorne

Glen & Debra Swire

Dr. Lewis Tauber &

Lori Dessau Tauber

Patricia Timson

Ruth Todd Dr. Ninh Tran Vincenza Travale Margaret Trupish Margarita Tsangarakis Peter & Karen Turkstra Kenneth J. Tyler U.S. Steel Canada Inc. United Way of Burlington & Greater Hamilton Joan Van Damme Joyce Vanderpost Joan VanDuzer Tracy Varcoe Julie Vohra Alan & Janet Walker

Janet Walsh Norma M. Walsh Patricia A. Walsh Ed & Carole Walzak David & Nancy Wands Dr. Gary & Joy Warner Beth Webel Gwyn & Gail Williams Bill & Marilyn Wilson The Winnipeg Foundation Terry & Brenda Yates Marita Zaffiro Nicholas J. Zaffiro, QC Christel Zeyl

Zonta Club of Hamilton I

Zonta Club of Hamilton II

Hamilton Spectator Summer Camp Fund

Hamilton Community Foundation thanks all donors who contribute to sending children to camp. Gifts of \$500 and over are listed below:

Sammara J. Wallace

Beverly Armstrong Burlington Concert Band & Pops Orchestra

CIBC World Markets Children's Foundation

Elizabeth Eldridge Fabris Inc.

Hamilton Philharmonic Youth Orchestra Imperial Vending Services Inc.

Real McCovs Rotary Club of Ancaster AM Rotary Club of Hamilton AM

Elizabeth Whetham Eric & Marnie Willis

Memorial gifts received in honour of

Anne Aquin William Balfour Joyce Barrett John Bell Marie Boyle Don Brown Linda Brown Marion Campbell Joseph & Mildred Cardwell

Michael Chamberlain Marjorie Dell Clark

Wayne Cochrane Joyce Cooke

Amanda Marie Cowan Annie Mae Cowman

Peter Creer Edna Cutler Réal Dubé Greg Elford

Justice Eugene Fedak

Thelma Gibb Tara Lynn Giuliani Beverly Guy Bob Harwood Hilda Henderson Roy Howard

Dan Jodouin Philippe Labrosse Isobal Laidlaw Clare & Sarah Lakin Valerie Lennard Norman Levitt Rudy & Margaret Lupkoski Lawrence Mills Bernie Morelli Bill Muir Betty Newlands

Bill Newman

John O'Connor

Kumie Pather Jenny Pearce Michael Pollard Dr. Norman Price Harry Quaglia Dave Rayment Suzanne Reynolds Poyntz & Annetta Ricketts Edward Rizzo Joan Robertshaw Josephine Sardo Philip & Rose Sawka Edna Schleihauf Sherry Sleightholm

Jane M. Smith Betty Soden George Truman Neil Vanderwal Elizabeth Ward Arthur Weisz

Tribute gifts received in honour of

Paul Berton Lori Dessau Tauber Molly Beube Glenn Gibson Elaine Burgess Michael Lynes & Cathy Simon Janet Cannon Douglas Marrs Mark Chamberlain Ginny Mattuzzi Charles Criminisi & Joanne Cupido Sheree Meredith

Al & Donna Parker Marc Pommainville & Stacy Allerton Mr. & Mrs. Ken Robins Ron & Eleanor Steepe Joshua Thorne Joshua & Amy Thorne Marita Zaffiro

Holiday gifts received in honour of

Irene Booker Spencer Garel Connor, Trevor & Samantha Goodes Ryan & Isabella Hood Bill & Lois Reynolds Jex. Josh & Paige Tew Patricia Timson

Karen Turner Heidi Van Damme Westmount Secondary School teachers

Gifts in kind Art Gallery of Hamilton

Boys and Girls Club of Hamilton Christ's Church Cathedral Connor, Clark & Lunn Private Capital Core Collaborative Learning Dr. Tom Deans Elation Design Studio Evans Sweeny Bordin LLP Freeway Café Hamilton Best Start Network

Hamilton Centre for Civic Inclusion

Hamilton Community Legal Clinic

Hamilton Public Library The Hamilton Spectator

Hamilton-Wentworth District

School Board Immigrant Women's Centre ImpactLink Capital

Jarislowsky Fraser Limted Vijay Jos

KITESTRING KPMG Loyola House Mohawk College New Motto Perkins Centre

Pier 8 Group

Riverdale Community Centre Rodgers Investment Consulting Katherine Rov

St. Giles Church

St. Helen's Catholic School

St. Peter's Church Margaret Secord Dr. Kristina Trim Jodi Vanderheyden Volunteer Hamilton Dr. Doug Willms Yale Properties

The Hamilton Spectator Summer Camp Fund

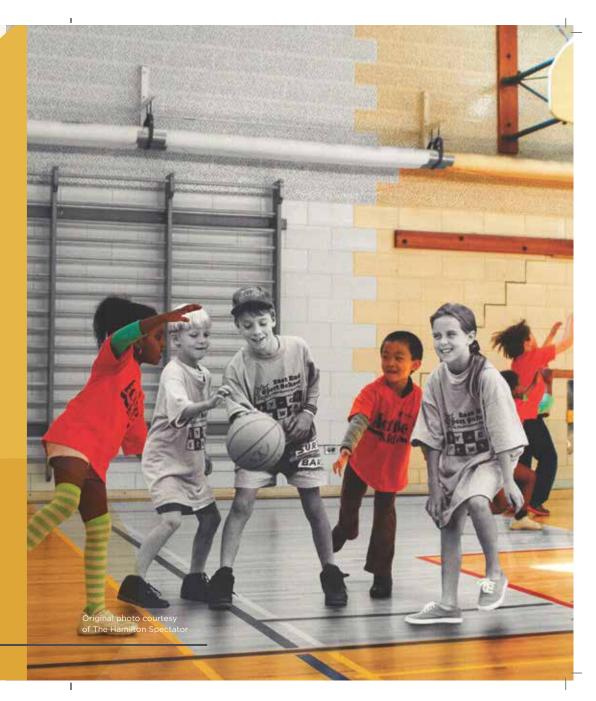
1984 to 1993 One of the city's best-known charitable endeavours, The Hamilton Spectator Summer Camp Fund, came under the auspices of the Foundation in 1984.

While the camp fund dates back to 1898, "The Spec" joined forces with the Foundation in the 1980s to do what each could do best: the Foundation to use its financial and granting expertise to administer the fund; the newspaper to use its community reach to raise awareness and educate citizens about the benefits of camp.

Since that time, thousands of Hamilton children have had the opportunity to experience the joy of summer camp thanks to this fund, and thousands of Hamiltonians have experienced the pleasure of knowing their contribution makes it possible.

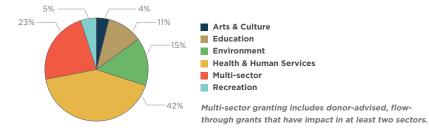
The Spectator Summer Camp Fund, established so many years ago, has had and continues to have a huge influence on child development in this community.





Grants made in 2013-2014

Hamilton Community Foundation offers donors powerful opportunities to make a difference. We are unique in that we enable donors to grant to the widest possible range of charitable organizations and initiatives: arts and culture, health and human services, environment, recreation and education. Through prudent investment and sound financial practices, we ensure that donors' wishes are respected forever. Details about our grants and projects can be found at www.hamiltoncommunityfoundation.ca



Grants from Community Fund

Unrestricted Funds		Hamilton-Wentworth District	
City Kidz Ministry	1,000	School Board	2,000
Community Foundations of Canada	26,773	HCF: Hamilton Roundtable for Poverty Reduction	50,000
Compass Point Bible Church	5,000	HCF: Youth Advisory Council	15.000
Conserver Society of Hamilton & District, Inc.†/Green Venture	19,880	HCF: Youth-led Community Action Projects	12,000
Dr. Bob Kemp Hospice Endowment Fund	5,000	McMaster University	29.152
Elizabeth Fry Society	16,000	Mission Services of Hamilton	2.204
First Hamilton Christian Reformed Church (New Hope Church)	20,000	North End Neighbours	1,601
Hamilton Association for Residential & Recreational Redevelopment Programs	332	North Hamilton Community Health Centre	5,416
Hamilton East Kiwanis		Robert Land Community Association	6,800
Boys' and Girls' Club	5,660	Shalem Mental Health Network	13,928
Hamilton-Wentworth Catholic Child Care Centres Inc.	36,000	Social Planning & Research Council of Hamilton	293,695

Social Planning & Research Council of	
Hamilton†/Campaign for Adequate Welfare and Disability Social Action	4,560
The Hamilton Dream Centre	3,000
The John Howard Society	15,673
Welcome Inn Community Centre of Hamilton	5,953
Welcome Inn Community Centre of Hamilton†/Jamesville Hub	2,000
YMCA Hamilton [†] /Open Streets Hamilton	5,000
TOTAL	603,627

Immediate Response Fund

Community Child Abuse	
Council of Canada	10,000
Elizabeth Fry Society	5,000
St. Joseph Immigrant Women's Centre	974
Wesley Urban Ministries	1,000
TOTAL	16,974

In addition to these grants from the Community Fund, \$70,000 was paid this year for grants approved in prior years.

Grants from field-of-interest funds

Ike & Shahnaz Ahmed Foundation Fund	
Brock University	1,453
Mohawk College	1,400
University of Ottawa	3,500
Trent University	1,283
TOTAL	7,636
The Alice Jean Ainsworth Memorial Fund	
Centre 3 for Print and Media Arts	15,000
Hamilton East Kiwanis Boys' and Girls' Club	17,751
Hamilton Public Library	15,231
HCF: Hamilton Spectator Summer Camp Fund	7,398
North Hamilton Community Health Centre	4,860
TOTAL	60,240
Nelson Allan Fund	
Neison Alian Fullu	
Burlington Community Foundation The Angel Fund*	5,109
Burlington Community Foundation	5,109
Burlington Community Foundation The Angel Fund*	204
Burlington Community Foundation The Angel Fund* Hamilton Community Foundation	204
Burlington Community Foundation The Angel Fund* Hamilton Community Foundation North Hamilton Community Health Centre	204 3,884
Burlington Community Foundation The Angel Fund* Hamilton Community Foundation North Hamilton Community Health Centre TOTAL	204 3,884 4,088
Burlington Community Foundation The Angel Fund* Hamilton Community Foundation North Hamilton Community Health Centre TOTAL Mary Lauder Cassidy Fund	204 3,884 4,088
Burlington Community Foundation The Angel Fund* Hamilton Community Foundation North Hamilton Community Health Centre TOTAL Mary Lauder Cassidy Fund Neighbour to Neighbour Centre (Hamilton)	204 3,884 4,088 3,975
Burlington Community Foundation The Angel Fund* Hamilton Community Foundation North Hamilton Community Health Centre TOTAL Mary Lauder Cassidy Fund Neighbour to Neighbour Centre (Hamilton) St. Matthew's House	204 3,884 4,088 3,975 5,000 8,975

Hamilton Community Foundation	94
TOTAL	977
Delaware Fund	
Hamilton East Kiwanis Boys' and Girls' Club	6,654
Mission Services of Hamilton	6,400
TOTAL	13,054
Dougher Community Fund	
Canadian National Institute for the Blind	4,000
City Housing Hamilton	7,200
Conserver Society of Hamilton & District, Inc.†/Urquhart Butterfly Garden	5,600
Dundas Central Public School Home & School Association	10,000
Dundas Historical Society Museum	5,000
Dundas Valley Orchestra	4,000
Dundas Valley School of Art	10,000
Dundas Youth Chaplaincy	17,294
Hamilton Conservation Foundation	15,000
Hamilton Council on Aging	9,000
Montessori Adolescent School of Hamilton	5,000
Ontario March of Dimes	5,000
St. Joseph's Villa Foundation	5,772
TOTAL 1	02,866
Shirley M. Elford Gift of Today Fund	

Shirley M. Elford Gift of Today Fund

Wellw	/ood	Resou	ırce	Centre	of	Hamilton	4,680

Russell I. Elman Fund

Collège Boréal

* These funds contribute to the Community Fund/Unrestricted funds

†Denotes lead partners for this grant



McMaster University	5,000
Neighbour to Neighbour Centre (Hamilton)	3,377
TOTAL	8,627
First Place, Hamilton Tomorrow Fund	
St. Joseph's Home Care	8,595
Foxcroft Family Youth Fund	
Fit Active Beautiful (FAB) Foundation	981
Betty & Jack George Family Fund	
Living Rock Ministries	667
Gibson Trust/Town of Flamborough	
Hamilton Niagara Haldimand Brant Community Care Access Centre	1,205
Edward & Gladys Halloran Memorial Fund	
Robert Land Community Association	13,200
Social Planning & Research Council of Hamilton	15.221
TOTAL	28,421
	20,721
Hambro Fund	
Hamilton Public Library	1,559
Barbara & Bob Harwood Fund	
Conserver Society of Hamilton & District, Inc.†/Green Venture	1,902
Florence E.S. Hutton Fund	
HCF: Hamilton Spectator Summer Camp Fund	12,586
Arthur & Helena Lemon Fund	
Catholic Family Services of Hamilton	3,571
Jane C. LeWarne Fund	
Mission Services of Hamilton	608
Antonina Lombardo Fund	
Alzheimer Society of Hamilton and Halton	4,400
Ray Lowes Environmental Fund	
Hamilton Conservation Foundation	7,508
Hamilton Naturalists' Club	7,508
TOTAL	15,016
Marchese Health Care 50 th Anniversary Legacy Fund	
Threshold School of Building	2,700
George & Shirley McBride Foundation Fund	
Burlington Community Foundation	8,367
Habitat for Humanity Hamilton	10,000

Hamilton Association for Residential & Recreational Redevelopment Programs	19,668
TOTAL	38,035
Note-Able Music Fund	
Hamilton East Kiwanis Boys' and Girls' Club	1,095
Pioneer Energy Fund*	
Affiliated Services for Children & Youth (ASCY)	20,000
Children's Aid Society of Hamilton	5,000
Elliott Heights Baptist Church	15,333
TOTAL	40,333
Royal Canadian Humane Association Fur	nd
Royal Canadian Humane Association	2,550
School Nourishment Fund	
Social Planning & Research Council of Hamilton†/Tastebuds (formerly Partners in Nutrition)	80,000
School Sisters of Notre Dame Legacy Fund	
Good Shepherd Centres Hamilton [†] / Healthy Birth Weights Coalition	7,238
Bill & Tina Seale Fund	
Living Rock Ministries	2,700
Rotary Club of Hamilton Sunshine Fund [†] / Wever Community Development Committee	
TOTAL	5,400
The Glenn & Sidney Sellick Fund	
Social Planning & Research Council of Hamilton	354
Lillian M. Shaw Fund	
Community Child Abuse Council of Canada	10,073
W. Robert & Marion S. Shivas Conservation Trust Fund	
Halton Region Conservation Foundation	2,750
Hamilton Conservation Foundation	2,750
Hamilton Naturalists' Club	2,750
Royal Botanical Gardens	2,750
TOTAL	11,000
Charles & Ret Swire Fund	
HCF: Hamilton Spectator Summer Camp Fund	5,355
True Sport Fund Fit Active Beautiful (FAB) Foundation	1,507

Fund for Underprivileged Children	
Community Foundation Grey Bruce	8,360
Hamilton East Kiwanis Boys'	1040
and Girls' Club	1,840
HCF: Hamilton Spectator Summer Camp Fund	9,463
Mission Services of Hamilton	6,400
TOTAL	26,063
The Van Dusen Fund*	
	2102
Burlington Community Foundation	2,182
Hamilton Community Foundation	779
Shalem Mental Health Network	12,472
TOTAL	15,433

Grants from donor-advised funds

Ambery Fund	86,000	The Hogarth Family Foundation Fund	60,000
Hugh C. Arrell Memorial Fund	300	Hutton Family Fund*	3,452
Ella Baird & Grace Baird McQueen		Kirkpatrick Fund	1,800
Memorial Fund/A.J. McQueen	1,200	Lawyers' Legacy for Children	1,000
Board Leadership Fund	2,883	Losani Family Foundation Fund	110,775
Bruce Trail Expedition for Kids Fund	26,500	John & Esther Marshall Memorial Fund	8,190
W.L. Carpenter Memorial Fund*	121,668	The Martin Foundation Fund	
Michael Chamberlain Fund	40,904	Art Gallery of Hamilton	2.000
Clark Family Foundation Fund	44,000	Bach Elgar Choir	2.000
Marlies & Alan Clark Fund	59,000	Chamber Music Hamilton	2.000
Ellen Creaghan Fund	20,000	Christ's Church Cathedral	2.000
Farah Charitable Fund	4,000	CNIB Ontario	2.000
Elham & Joseph Farah Family Foundation Fund*	123	Dundas Valley School of Art	2,586
Fengate Community Foundation Fund	* 31,285	Elizabeth Fry Society	5,000
The Gilmour Fund	15,000	Good Shepherd Centres Hamilton	4,000
Tara Lynn Giuliani Foundation Fund	7,308	Hamilton Conservation Foundation	6,000
Lillian & Marvin Goldblatt Family Fun	d 7,000	Hamilton Council on Aging	2,645
Hamilton Spectator Summer Camp Fund	60,975	Hamilton East Kiwanis Boys' and Girls' Club	2,000
Grants to 21 organizations supporting 692 chil	dren to	Hamilton Music Collective	2,000
attend one week of camp. Heather & Ross Hamlin Fund*	622,000	Hamilton-Wentworth District School Board	1,269
Heels Family Vocal Award Fund*	2,226	HCF: Hamilton Spectator	
Mildred Dixon Holmes - Youth Orchestra Fund	9,271	Summer Camp Fund	2,000



Interval House of Hamilton	2,000
March of Dimes Canada Non-Profit Housing Corporation	2,000
St. Matthew's House	2,000
The John Laing Singers	2,000
TOTAL	45,500
Mayberry Family Fund	6,976
McCallum, McBride Fund	
Ancaster Community Services & Information	
Canadian Mental Health Association	500
Eagles Nest Association of Waterdown	250
Elizabeth Fry Society	1,000
Hamilton & District Extend-a-Family	500
Hamilton Naturalists' Club	5,000
Hamilton-Wentworth District School Board†/Mountain Secondary School	1,000
iving Rock Ministries	1,250
Mission Services of Hamilton	1,500
Native Women's Centre	1,000
leighbour to Neighbour Centre (Hamilton)	3,000
Niwasa Head Start Preschool	1,000
Rotary Club of Hamilton Sunshine Fund Vever Community Development Commit	
St. Matthew's House	1,500
he Hamilton Dream Centre	1,500
Jrban Native Homes	1,000
Welcome Inn Community Centre	1,000
Wesley Urban Ministries	2.000
TOTAL	25,500
OIAL	23,300
Carolyn & Paul Milne Fund	1,500
Mark & Barbara Nimigan Fund	3,250
Payne Fund	15,000
Pioneer Energy Foundation	358,500
Ed Smee Conserver Society Environmental Fund	4,000
Glen & Debra Swire Fund	1,508
Thorne Family Fund	2,000
Fran Family Fund*	90
Karen & Peter Turkstra	
Family Foundation Fund	35,000

Edith H. Turner Foundation Fund	
Conserver Society of Hamilton & District, Inc.†/Green Venture	5,000
Conserver Society of Hamilton & District, Inc.†/Hamilton Conservation Foundation	5,000
Culture for Kids in the Arts	15,000
Dundas Valley School of Art	5,000
Elliott Heights Baptist Church	4,667
Fit Active Beautiful (FAB) Foundation	7,353
Flamborough Information & Community Services	5,500
Good Shepherd Centres Hamilton†/ Healthy Birth Weights Coalition	2,762
Good Shepherd Centres Hamilton†/Liberty for Youth	5,000
Hamilton Naturalists' Club	9,400
Hamilton Philharmonic Orchestra (2000) In-	c. 5,000
Hamilton-Wentworth District School Board†/Cardinal Heights	2,000
Hamilton-Wentworth District School Board†/Catholic Family Services of Hamilton	6,429
Hamilton-Wentworth District School Board†/Mountain Secondary School	6,000
Hamilton-Wentworth District School Board†/Neighbour to Neighbour Centre (Hamilton)	6,623
Living Rock Ministries	29,333
Lynwood Hall Child and Family Centre	5,000
Mission Services of Hamilton	6,500
Native Women's Centre	20,000
Neighbour to Neighbour Centre (Hamilton)	1,025
North Hamilton Community Health Centre	6,000
Rotary Club of Hamilton Sunshine Fund†/ Wever Community Development Committee	5,000
Rotary Club of Hamilton Sunshine Fund†/ YMCA of Hamilton/Burlington/Brantford	20,000
Royal Conservatory of Music	15,000
Social Planning & Research Council of Hamilton†/Art Forms	10,000
Social Planning & Research Council of Hamilton†/Breakfast Club of Canada	10,000
St. Joseph Immigrant Women's Centre	15,000
Start2Finish	5,000

10,000	Wesley Urban Ministries	11,434
5,000	YWCA Hamilton	10,000
9,855	TOTAL	335,920
31,039	Williams Family Fund*	2.250
15,000	The Young Fund*	1,272,919
5.000	paid this year for grants approved in prior years.	
5,000	Anonymous	139,741
	5,000 9,855 31,039	5,000 YWCA Hamilton 9,855 TOTAL 31,039 Williams Family Fund* The Young Fund* In addition to these grants, \$100,000 paid this year for grants approved in

Grants from scholarship and bursary funds

General Bursary Fund/Genevieve A. Chanev & Cordelia C. Ensign	19.000	Russell & Elizabeth Lindley Fund	5,370
	.,	Music Bursary Fund	2,350
CPRS Hamilton Legacy Fund	1,000	Rundle Foreign Study Bursary	2.500
James Darby Bursary Fund	3,200	United Nations Association.	_,
Jeff Dickins Memorial Fund	1,000	Hamilton & District Bursary Fund	12,677
Eugene B. Eastburn Fellowship Fund	80,000	John E. VanDuzer Scholarship Fund	2,000
Geritol Follies Bursary Fund	3,000	Albert & Betty Walters Fund	1,900
Christina Hamilton Scholarship Fund	932	Jervis B. Webb Company of	
William Allison Haynes Fund	742	Canada Scholarship Fund	6,000
Lee Hepner Award Fund	1,500	Ross F. Webb Bursary Fund	2,258
Mildred Dixon Holmes - Artist of the Year Fund	2.000		

Grants from designated funds

Douglas J. Clark Fund*	4,107	Samaritans' Tithe Fund	8,632
Valter & Mildred Danby Fund*	15,595	Stoney Creek Health Fund/	
Frank Charles Miller Fund*	1,138,220	Dr. Bob & Mildred Kemp	27,109
Phenix Fund for Animal Welfare	3,532	United Way Fund/Kenneth R. Walsh	7,450
ames P. & Mary S. Phin Charitable Fund	7,134	Anonymous	153,634
PHOG Endowment Fund	10,416		

Total grants and community leadership

Total grants approved	6,336,135	The Promise Education Strategy Research 21,164
Adjustment for deferred grants	(219,137)	Youth in Philanthropy Program 16,794
TOTAL GRANTS PAID	6,116,998	Neighbourhood Action Strategy Evaluation
		(formerly Tackling Poverty Together) 10,290
Community leadership projects		Other leadership projects 15,600
Hamilton Roundtable for Poverty Reduction	232.630	Total community leadership projects 338,957
Poverty Reduction	232,030	
Noighbourhood Loadorchin Instituto	12 170	TOTAL 6,455,955



A Focus on Neighbourhoods

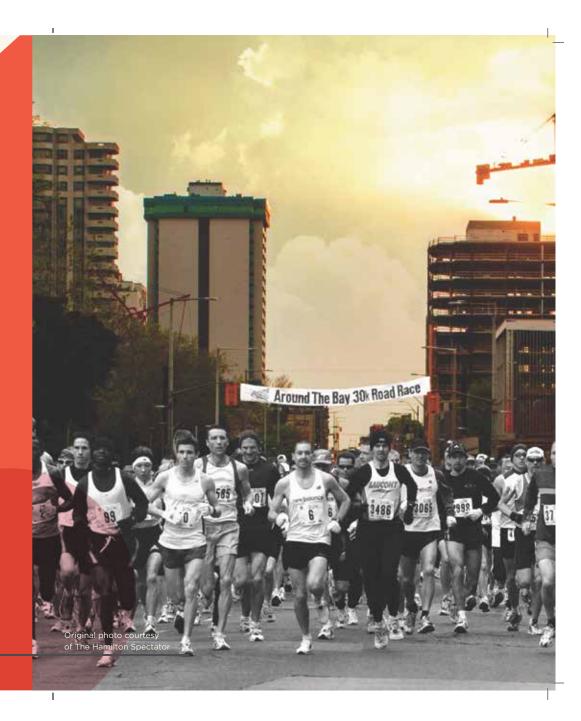
1994 to 2003 For HCF, this was the decade that launched strategic philanthropy, as we moved toward proactive, planned, focused use of our burgeoning resources. The generous Young family gift prompted us to reach out in a broad community consultation and best practices review to determine the most useful way to play the community foundation's unique position.

The findings clearly demonstrated that neighbourhoods were the key to developing Hamilton's strengths and vitality. We launched the Growing Roots...Strengthening Neighbourhoods initiative in 2002 and have proven the power of small grants and leadership development to help the city's most challenged neighbourhoods identify and build on their assets.

Working side-by-side with residents—the people who best know a neighbourhood and its needs—this approach uncovered safer, beautified, welcoming communities and nurtured local leaders.

The lessons we learned in the process informed our direction in the coming decade.





Financial highlights

The financial results for the year ended March 31, 2014 are outstanding and a wonderful start to Hamilton Community Foundation's 60th Anniversary.

Thanks to the generosity of our donors, we received donations of \$6.6 million and annual granting is the largest in our history. Financial markets provided an annual 17.7% return, with the 10-year return close to 7%. These strong returns have allowed HCF to top up our reserve which enables us to continue to grant and maintain operating capacity when the market is weak. We continue to be pleased with the progress on diversifying our investments through alternative investment strategies, including "impact investment" commitments which align more of our assets with our mission. Following are financial highlights and key historical trends. In keeping with our commitment to financial accountability and transparency, full audited financial statements are available at www.hamiltoncommunityfoundation.ca or by mail. You may also access the HCF T3010 tax return information via www.cra-arc.gc.ca/chrts-gyng/lstngs/menu-eng.html

(\$000's)	2014	2013	2012
Total assets	155,844	137,014	124,964
Investments at market*	153,366	135,935	124,074
Investment returns			
One year	17.7%	10.9%	2.7%
Five years	12.1%	4.6%	1.6%
Ten years	6.7%	6.5%	4.1%
Funds balance			
Endowed funds	118,062	111,957	108,514
Restricted funds	28,374	15,914	8,751
Operating funds	52	90	149
Total HCF funds balance	146,489	127,961	117,414
Funds held on behalf of other parties	8,315	7,392	6,676
Donations received	6,557	5,906	4,797
Grants and community leadership	6,456	5,155	5,393
Operating expenses	2,149	2,037	2,088
As a % of average total assets	1.5%	1.6%	1.7%

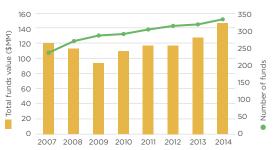
^{*}In addition, HCF assets at March 31, 2014 include alternative investments recorded at cost totalling \$1,655,000.

Total Assets

Hamilton Community Foundation's total assets of \$155.8 million at March 31, 2014 include HCF funds balance and funds held on behalf of third parties at \$8.3 million.

HCF Funds Balance

Hamilton Community Foundation's funds balance represents accumulated donations plus the net investment earnings on these donations, less granting and operating costs. Funds include both endowed and flowthrough funds. Endowed funds are held permanently, granting from investment earnings. Flowthrough funds are fully distributed as grants over a predetermined term.

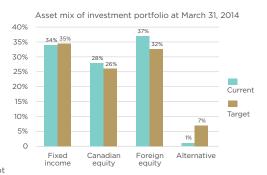


The funds balance has grown 22% from

\$119.7 million in 2007 to \$146.5 million at year ended March 31, 2014. The funds balance eroded in 2008 and 2009 when donations did not offset the impact of worldwide investment market declines. Increased donations and very strong investment returns for 2014 supported an annual 15% funds growth. The number of funds at 333 has increased 42% from 235 in 2007.

Investments

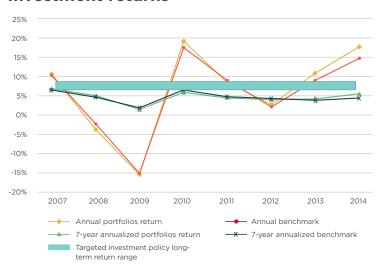
Investments which are traded in active markets are reported at their fair market value. Investments not actively traded are recorded at their cost less any impairment of their value. In a continuing effort to provide a more diverse and robust portfolio, HCF has committed to investing in alternative asset classes including real estate, private equity and infrastructure. These alternatives are consistent with the Foundation's long-term investment horizon and liquidity requirements. As these investments are not



actively traded, they are valued at cost on the financial statements. Portfolios are invested according to investment policy guidelines established by HCF's Board of Directors. HCF's portfolios are managed by three professional investment managers in accordance with the policy and overseen by the Board's Finance and Investment Committee. This committee reviews the investment managers' reports quarterly to assess each manager's performance. In addition, the committee meets with the investment managers semi-annually to complete a formal evaluation. The investment policy sets out a target asset mix as well as a range around these targets. The managers use their discretion to invest the portfolios within this range. The following reflects the current and target asset mix. For the alternative investments, 'target' is the amount committed to this asset class; 'current' is the amount actually invested at year end.



Investment returns



This graph compares:

- HCF's portfolios return for publicly traded securities for each year against the annual investment policy benchmark for that year.
- · HCF's seven-year annualized return against the seven-year annualized investment policy benchmark.
- Both of these against the targeted investment policy long-term return range.

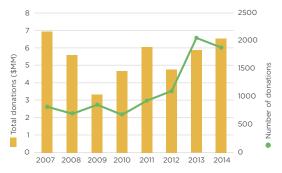
Benchmarks reflect the performance of each market index based on HCF's specific target asset mix. Comparing actual results to the benchmark measures the value added by investment managers compared to the average market performance. HCF's investment policy is targeted at achieving a long-term investment return in the 7% to 9% range.

As illustrated, investment returns over the past seven years have been extremely volatile. Investment returns were very strong in 2014 with a 17.7% return compared to a 14.6% investment policy benchmark for the year. The seven-year annualized return, although below target, reflects a much lower volatility. As noted in the financial highlights, the current 10-year annualized return of 6.7% is nominally less than the lower end of the target range and reflects the challenging market conditions over the past decade. The five-year return at 12.1% has increased 7.5% from last year due to the weak 2009 results at -15.2% being replaced by the very strong 2014 results in the five-year average.

Donations

Donations to the Foundation are from individuals, corporations and other charitable organizations. Donors may contribute to named endowment or flowthrough funds or to the Board-directed Community Fund.

Total annual donations have ranged from \$3.4 million to \$7.0 million over the past eight years. Although fewer donations (1,895) were received in 2014 than in the previous year, this number continues to be significantly higher than it has been

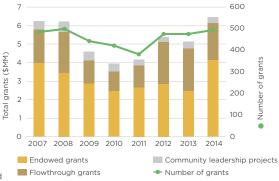


traditionally. The number of donations changes based on the number and nature of donor-sponsored events to raise money for their funds as well as on the level of in memoriam gift activity.

Grants

Grants are made annually from both endowed and flowthrough funds. As flowthrough fund balances are granted in a shorter time period, granting from these funds can materially influence the total amount granted.

This year's granting at \$6.1 million represents the largest amount of financial support provided by HCF in its history. Grants and the cost of community leadership projects has ranged from \$4 million to \$6.5 million annually over the last eight years. Granting from endowment funds was reduced in 2009 and 2010 as a result of the decline in investment



returns which a) lowered the asset base used for the granting calculation (currently 3.5% of the fund balances), and b) resulted in less income available to grant. Over the past three years, flowthrough granting has grown to more than 40% of total granting compared to approximately 30% on average over the previous five years.

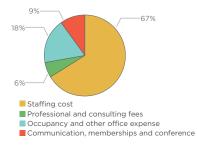


Operations

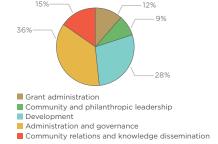
Operating expenses for the fiscal year ended March 31, 2014 total \$2.1 million, an increase of 5%. This increase reflects the costs of bi-annual professional development travel, initial costs supporting HCF's 60th anniversary, rebranding and website redesign. The Foundation has a staff of 17 under the direction of the President & CEO, who reports to an independent board of directors. Staffing costs represent 67% of HCF operating costs.

In addition to breaking out cost by type, operating costs are allocated to each of the Foundation's operating areas: granting, community and philanthropic leadership, community relations and knowledge dissemination, asset development, and administration and governance. Examples of community and philanthropic leadership include convening around the city's critical issues as described on page 18 of this report. It also includes fostering the growth of philanthropy by supporting other charities through sharing staff time and knowledge. Leadership costs include time and facility contribution to the Hamilton Roundtable for Poverty Reduction.

Fiscal operating expenses by category

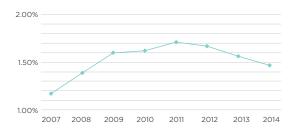


Fiscal operating expenses by operating area



The Foundation's annual development expenses are not necessarily attributable to the donations received in that year. The nature of donations to the Foundation can result in costs preceding the receipt of the donation by several years (for example, donations through wills). As a result, consistent with the community foundation sector, operating costs are evaluated by a ratio of total operating expenses to average total assets. Ratios fall within a range depending on the size and stage of the community foundation's development.

Management considers the ratio of 1.5% (1.6% in 2013) to be within an acceptable range compared with benchmarks established in the community foundation sector. We continue to monitor both the actual results and the benchmarks on an ongoing basis.



Impact investing update

Hamilton Community Foundation continues to put more of our assets to work for social as well as financial return. By setting aside a portion of our endowment for impact investing, we can significantly multiply the Foundation's positive effect on our own and other communities while supporting sustainable and socially relevant investments aligned with our mission.

Locally, the Hamilton Community Investment Fund offers loans that work alongside granting for impact and "recycles" capital for charitable use. This year HCF has supported:

- Operations of Hamilton's first grocery co-operative
- Purchasing land for a greenhouse that will support a variety of healthy food programs
- Increasing the fundraising capacity of a local artist-run centre

Potential future projects include affordable housing development and land/building acquisition for a local charity's multipurpose facility.

The balance of our impact investing portfolio is seeded by the Young Fund, and includes \$30 million invested in public market securities where environmental, social and governance (ESG) practices are an important investment consideration. It also includes direct investments in funds and organizations that seek social and

financial returns where, this year, commitments have been made to three organizations:

- Renewal 3, a social venture fund investing in early growth stage businesses in the organic and natural food, green products and environmental and social innovation sector in Canada and the U.S.
- Mercer Private Investment Partners III-Sustainable Opportunities, a global portfolio of highly rated private market funds that provides investments expected to benefit from the global shift towards a lower carbon economy and the need to address resource scarcity issues
- Trillium Housing Trust, established to help lowto-modest income Canadian families gain homeownership by developing affordable housing.

Together with prior commitments to Sarona Frontier Markets, Resilient Capital and Greenchip Global Equity, these commitments total \$5.8 million of the \$7.0 earmarked for direct impact investment.

Source	Impact Investment	Amount
The Young Fund	ESG Public Market Public market investments using investees' environmental, social and governance practices as important investment considerations. Managed by Guardian Capital	\$30 million
	Direct impact Investment in funds and organizations made intentionally to produce both positive social and/or environmental returns while also seeking financial return	\$7 million
Community Fund	The Hamilton Community Investment Fund Invests in and provides loans to Hamilton charities, not for profits and social enterprises. Our partner is the Community Forward Fund, a Canadian non-profit specializing in financing for non-profits and charities	\$5 million
	Total impact investing portfolio	\$42 million



Turning Knowledge into Strategic Action

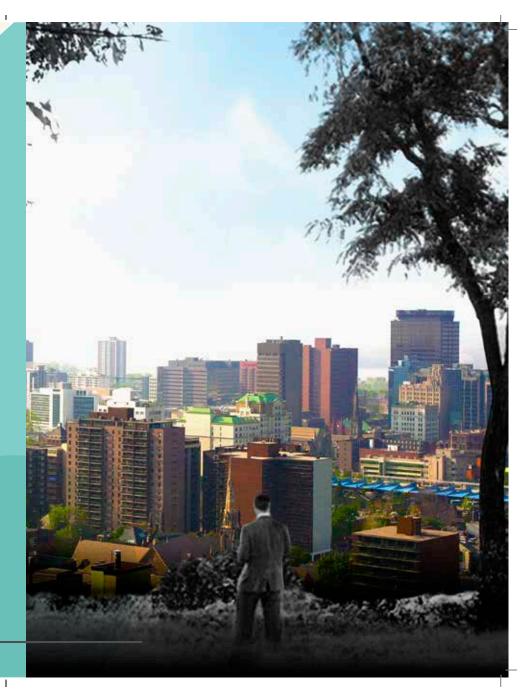
2004 to today It was in this decade that all the Foundation's research and experience pointed to one pervasive barrier to Hamilton's vitality: poverty. HCF's board decided to tackle this complex, long-term problem head-on, focusing the bulk of its discretionary granting on this single issue. It was a bold approach, unheard of in the community foundation world at the time.

Since that time, the Foundation has invested some \$10 million into reducing and preventing poverty through strategic grantmaking and community leadership. We established the Hamilton Roundtable for Poverty Reduction to address policy-level changes while stressing the pivotal role of neighbourhoods in strengthening the city—an approach since adopted by the City of Hamilton.

As we look back and look ahead on this 60th Anniversary, we remain committed to addressing Hamilton's toughest challenges, ever mindful that the gifts entrusted to us over six decades are a powerful force for good.

Based on research, community knowledge, best practices in philanthropy—and Hamiltonians' deep love for their city—we will continue to steer a course that puts those resources to work for Hamilton's vitality.





Board members, volunteers and staff

Board Advisory Committees 2013-2014

Hamilton Community Foundation's work is supported by both standing committees of the Board of Directors and board advisory committees. Membership of the board advisory committees includes both board members and a wide range of community volunteers whose expertise we rely on and appreciate. Standing committees of the board include: Governance and Board Effectiveness, Development, Finance and Investment, and the Impact Investment Advisory Committee.

Audit Committee

Mario Frankovich, MBA, CFA, Chair Cameron J. Beatty, CPA, CA Steve Borsellino, CMA Brent Foreman Paul Lee-Chin

Chaney-Ensign Bursary Fund

Sandra Stephenson, *Chair* Terry Costello Jill Davren Myrna Kelly Dr. John Misale Nancy Rundle

Community Fund

Marita Zaffiro

Jeremy Freiburger, Chair Dr. Jane Aronson Suzanne Brown Angela Dawe Treena Ley Tom Marlor Teresa Smith

Community Health, Education and Research Fund

Dr. Jane Aronson, Chair

Paul Armstrong Marion Emo Dr. Gianni Parise Dr. Jenny Ploeg Dr. Leila Ryan

Advisory Committee on Diversity and Inclusion

Dr. Jane Aronson, *Chair*Matthew Green
Anju Joshi
Milé Komlen
Dr. Carolyn Rosenthal
Dr. Gary Warner

Edith H. Turner Foundation Fund

Renate Davidson, Chair

Dorothy Bartalos Timothy Bullock Sondra Cornett Terry Horne, *Honourary Member*

Geritol Follies Performing Arts Bursary Fund

Kathy Brown, Chair
Jeanne Scott*
John Simpson
*deceased April 2014

Hamilton Spectator Summer Camp Fund

Jane Allison

McCallum, McBride Fund Advisory Committee

John McCallum, *Chair* Kevin Beattie Carole Capling Linda Hughes Debbie-Ann Rashford

Nominating Committee

Dr. Gary Warner, HCF Past Chair/ Committee Chair Mayor Bob Bratina,

City of Hamilton
Police Chief Glenn De Caire,
Hamilton Police Service

Dana Robbins, Chair, United Way of Burlington & Greater Hamilton

Louise Dompierre, *Chair,* Hamilton Chamber of Commerce

Michelle Stark, President, Hamilton Law Association

Paul Gibel, Board Chair, Hamilton Community Foundation

Ontario Endowment for Children & Youth in Recreation

Matthew Green*, *Chair* Cecelia Carter-Smith Nicki Glowacki Katherine Houston Greg Maychak Evelyn Myrie Kelly Scott

* resigned during the year

United Nations Bursary Award Fund

Brian Reid, *Chair* Gail Rappolt

Women 4 Change Founders Advisory Committee

Beth Webel, *Chair* Annette Aquin Lisa Dalia Renate Davidson Lori Dessau Tauber Susan Goodman Kathryn Lakin Sheree Meredith Sandy Schwenger Sandra Stephenson

Youth Advisory Council

Stephanie Bertolo, Co-Chair Ashley Yu, Co-Chair Nora Abdalaal Batoul Al-waadh Amna Ali Muhammad Ali Zoé Haskell-Craia

Rakhshan Kamran Heather McBrien Salma Mobasher Hira Nadeem Sachin Patel Kishan Patel Olivia Prunean Shahbano Syed Hannah Tobias-Murray Arjuna Yusuf

Becky Schmor, Co-Chair*
Justine Williams, Co-Chair*
Samna Aziz*

Tony Borsellino* Mark Bursey* Elliot Davis* Nida Mahmood* Haman Mamdouhi* Nadia Nadeem*

Austin Strutt*

* completed term
June 2013

Board of Directors 2013-2014

Paul Gibel, FCPA, FCA Partner, Grant Thornton Board Chair

Dr. Gary Warner, CM Former Director, Arts & Science Program, McMaster University

Marita Zaffiro, BScPhm, MBA President & CEO, Marchese Health Care *Treasurer*

Dr. Jane Aronson

Director, School of Social Work, McMaster University

Dr. Justin Cooper

President Emeritus, Redeemer University College

Tyler Cowie

CEO/Creative Director, factor[e] design initiative

Dr. Patrick Deane

President & Vice Chancellor, McMaster University

Brent J. Foreman, BA, LL.B Partner, SimpsonWigle LAW LLP

Jeremy Freiburger

Chief Connector & Cultural Strategist, CoBALT CONNECTS

Aniu Joshi

Associate (Teaching) Professor, Department of Health, Aging & Society, McMaster University

Stephen Kulakowsky

Partner, Core Urban Inc.

Paul Lee-Chin

Investment Advisor and Branch Owner, Mandeville Private Client Inc.

Ruth Liebersbach, BA, FCMA, C.Dir Chief Financial Officer, McMaster Innovation Park

Tom Marlo

Deputy Chief of Police, Hamilton Police Service (retired)

Teresa Smith

President, Hamilton General Hospital

Beth Webel, MBA, CPA Tax Partner, PwC

Matthew Green*

President & CEO, Integrated Active Living Inc. *resigned from board Oct. 2013

Stephanie Bertolo Ashley Yu

Co-Chairs, Youth Advisory Council (ex-officio, non-voting positions)

Terry Cooke

President & CEO Secretary of the Board



Volunteers 2013-2014

The Foundation is grateful to these dedicated volunteers and professionals who made a special contribution by assisting the Board and staff with special projects:

Patricia Amos

Cameron J. Beatty, CPA, CA

lan Bird

John & Sandra Black

Steve Borsellino, CMA

Alan Broadbent

Suzanne Brown

Dr. Jean Chamberlain

Alan & Marlies Clark Dr. John Ma

Hugh Clark

Dr. Tom Deans

David Derbyshire

Mary Lou Dingle

Dr. Jim Dunn Mario Frankovich

4 II II

Murray Hogarth

HRPR Roundtable and

Working Groups Paul Johnson

Dr. John Malloy

Judith McCulloch

Carolyn Milno

Carolyn Milne

Sarah Murphy Marnie Paikin

Steve Paikin

Dr. Leila Ryan

Nancy Rundle

Glen Swire

Dr. Brian Underdown

Dr. Gary Warner

Gwyn Williams

Terry Yates, FCA

Bill Young, Jr.

Hamilton Community Foundation Staff

Terry Cooke

President & CEO

Annette Aquin, CPA, CA Executive Vice-President, Finance & Operations

Grace Diffey, APR, FCPRS Vice-President, Community Relations

Matt Goodman

Vice-President, Grants & Community Initiatives

Sheree Meredith

Vice-President, Philanthropic Services

Jill Anderson

Director, Development

Helen Callaway

Co-ordinator, Donor Services

Sharon Charters

Manager, Grants

Margaret Freeborn, CGA Manager, Accounting & Information Technology

Morag Halsey

Receptionist/Foundation
Support Assistant

Tami Henderson

Administrative Assistant, Grants

Pamela Lakin, CPA, CA Director, Donor Services

Angel Li

Junior Accountant

Anne Lupkoski, CAP-OM Corporate Secretary & Executive

Accietan

Melissa Ricci

Adult Advisor, Youth Advisory Council

Rose Taylor-Weale

Administrative Assistant, Executive Office & Development

Tracy Varcoe

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Investment Counsellors

Connor, Clark & Lunn Private Capital Ltd.

Guardian Capital Jarislowsky Fraser Limited

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Our 60th Anniversary Sponsor—Pioneer Energy LP

A commitment to value beyond the pumps.

For close to 60 years, one of Hamilton's outstanding corporate partners has been Pioneer Energy LP, founded by Murray Hogarth.

The homegrown company started in 1956 with one gas station on Upper James St. It's now a multi-billion dollar corporation with gas/convenience retail locations across Ontario, Manitoba and into Atlantic Canada—and it fosters a stellar commitment to giving back.

In 1999, Pioneer marked the millennium by establishing the Pioneer Energy Foundation at HCF and has since granted close to \$4 million focused on the needs of children and young adults. The company also created the Pioneer Petroleums Foundation Fund within HCF's Community Fund to help deal with Hamilton's most pressing needs. Pioneer also generously supports a range of other charities across the communities where they are located.

Pioneer paves the way for others to make a difference through community philanthropy. Programs at their retail outlets like *Cent a Litre Days, Give What You Can,* and *School Bucks Community Bucks* encourage customers and partners to join them in meeting local needs.

It's hard to overestimate the value of Pioneer's commitment to Hamilton and the other cities where the company does business. We thank them for their anniversary sponsorship, but even more for decades of support to our community—past and future



